Helping Government Serve the People®

California LifeLine Administrator Presentation to the Administrative Committee

September 13, 2019



Executive Summary

- Program Participation as of August 2019
 - Down 5.78% from May 2019 (1.63M to 1.73 Million)
- Average Qualification Rate for Applications as of August 2019
 - Up 8.8% from May 2019 (135.6K to 147.5K)
- Average Renewal Rate as of August 2019
 - Up 38.1% from May 2019 (58.8K to 81.3K)
- Average Forms Processing Turnaround Time (as of 9/5/2019)
 - Average SLA Days
 - Cumulative since July 1st, 2019 2.69 Days
 - Reduced by 6.2% to 2.87 Days (3.06 Days from April to June)
 - Manual Reviews: Up 11.76% (Total 1.06M since April)
 - May/June (410,565 Reviews, 2.78 Days, 74% Compliance)
 - July/Aug (458,856 Reviews, 2.69 Days, 100% Compliance)

MAXIMUS

TPA Transition Summary

• Key Dates

- Carrier Data Synchronization Begins 9/21/19
- Service Term Fix 9/13/19

- Key Initiatives
 - Renewal Process Review
 - Data Synchronization
 - Service Term
 - Cutover Issue Stabilization
 - ImageX Functionality

MAXIMUS

Response & Approval Rates – All Forms

Includes forms w/o OCN

Total Forms 2,379,554

Application Forms (Applications, Renewals, & IDVs)



Total Responded 1,851,877^{61.8%} XApproved Decisions

Responded / # Total

% Approved By Rolling 6 Decision Months 100.0%

Oualified or Renewed / # Responded



Total Approved 1,144,043^{48.1%}



Qualified or Renewed / # Responded

Completed Activities Report

By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Qualified or Renewed
Totals	2,379,554	1,851,877	1,144,043	77.8%	61.8%	48.1%
Mar 2019	263,511	208,316	171,573	79.1%	82.4%	65.1%
Apr 2019	319,658	258,111	129,360	80.7%	50.1%	40.5%
May 2019	406,048	326,502	194,431	80.4%	59.5%	47.9%
Jun 2019	400,239	301,406	176,022	75.3%	58.4%	44.0%
Jul 2019	447,739	331,589	201,610	74.1%	60.8%	45.0%
Aug 2019	460,475	358,969	228,761	78.0%	63.7%	49.7%
Sep 2019	81,884	66,984	42,286	81.8%	63.1%	51.6%

Qualified or Renewed / # Total

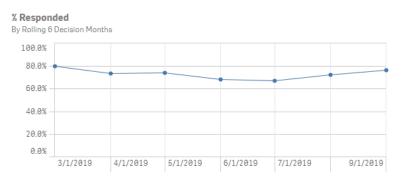
Approved Applications & Renewals / # Responded

Response & Approval Rates – All Forms

Excludes forms w/o OCN

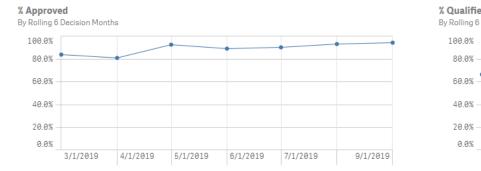
Total Forms 1,821,787

Application Forms (Applications, Renewals, & IDVs)

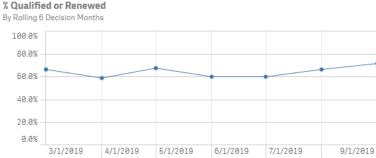


Total Responded 1,296,058^{88.0%} x Approved Decisions

Responded / # Total



1,140,276,62.6% * Approved Applications & Renewals / # Responded



Total Approved

Qualified or Renewed / # Responded

Qualified or Renewed / # Responded

Qualified or Renewed / # Total

Completed Activities Report

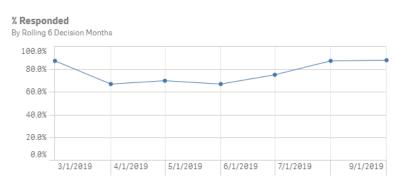
By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Qualified or Renewed
Totals	1,821,787	1,296,058	1,140,276	71.1%	88.0%	62.6%
Mar 2019	258,675	204,276	168,688	79.0%	82.6%	65.2%
Apr 2019	221,977	160,636	128,536	72.4%	80.0%	57.9%
May 2019	291,261	212,539	194,393	73.0%	91.5%	66.7%
Jun 2019	298,587	199,875	176,007	66.9%	88.1%	58.9%
Jul 2019	341,595	225,446	201,608	66.0%	89.4%	59.0%
Aug 2019	349,611	248,105	228,758	71.0%	92.2%	65.4%
Sep 2019	60,081	45,181	42,286	75.2%	93.6%	70.4%

Wireline: Response & Approval Rates – All Forms

Total Forms 255,040

Application Forms (Applications, Renewals, & IDVs)





Responded / # Total

Qualified or Renewed / # Responded

 % Approved

 By Rolling 6 Decision Months

 100.0%

 80.0%

 60.0%

 40.0%

 20.0%

 3/1/2019
 4/1/2019

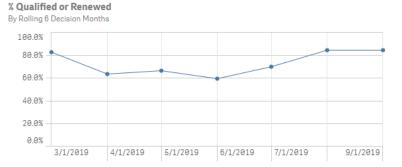
 5/1/2019
 6/1/2019

 7/1/2019
 9/1/2019



Approved Applications & Renewals / # Responded

Qualified or Renewed / # Total



Qualified or Renewed / # Responded

Completed Activities Report

By Rolling 6 Decision Months

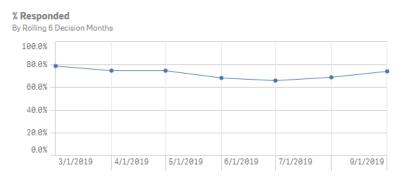
Month Year	q	# Total	# Responded	# Approved	% Responded	% Approved	% Qualified or Renewed
Totals		255,040	194,629	183,541	76.3%	94.3%	72.0%
Mar 201	19	35,676	30,861	29,183	86.5%	94.6%	81.8%
Apr 201	19	28,955	19,091	18,085	65.9%	94.7%	62.5%
May 201	19	42,497	29,320	27,819	69.0%	94.9%	65.5%
Jun 201	19	38,297	25,205	22,282	65.8%	88.4%	58.2%
Jul 20:	19	35,761	26,463	24,576	74.0%	92.9%	68.7%
Aug 201	19	64,388	55,454	53,683	86.1%	96.8%	83.4%
Sep 201	19	9,466	8,235	7,913	87.0%	96.1%	83.6%

MAXIMUS

Wireless: Response & Approval Rates – All Forms

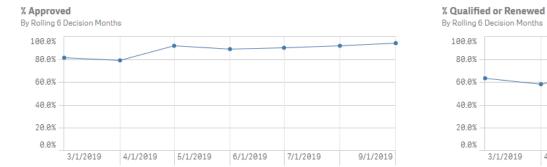
Total Forms 1,567,675

Application Forms (Applications, Renewals, & IDVs)



Total Responded 1,102,259^{86.9%} x Approved Decisions

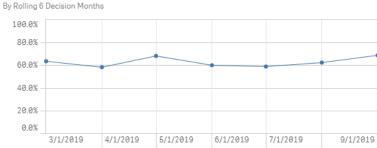
Responded / # Total



Total Approved 957,521^{61.1%}

Approved Applications & Renewals / # Responded

Qualified or Renewed / # Total



CONFIDENTIAL

Qualified or Renewed / # Responded

Qualified or Renewed / # Responded

Completed Activities Report By Rolling 6 Decision Months

Responded % Responded % Approved % Qualified or Renewed Month Year Q # Total # Approved Totals 1,567,675 1,102,259 957,521 70.3% 86.9% 61.1% Mar 2019 223,810 174,134 140,185 77.8% 80.5% 62.6% Apr 2019 193,059 141,581 73.3% 78.0% 57.2% 110,482 May 2019 248,782 183,236 166,591 73.7% 90.9% 67.0% 174,682 153,737 67.1% Jun 2019 260,306 88.0% 59.1% Jul 2019 305,852 199,001 177,050 65.1% 89.0% 57.9% Aug 2019 285,251 192,679 175,103 67.5% 90.9% 61.4% 50,615 36,946 34,373 73.0% 93.0% 67.9% Sep 2019

7

Response & Approval Rates – Application & Renewal Forms

Includes forms w/o OCN

Total Responded 1,851,877^{64.4%} ^{x Qualified or Renewed}

Qualified or Renewed / # Responded

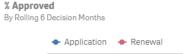
% Responded

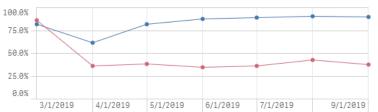
By Rolling 6 Decision Months



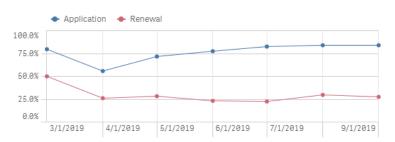
Approved Applications 782,039^{74.3%}

Approved Applications / # Responded





Approved Renewals 362,004^{27.3%}



Responded / # Total

Applications Activities Report

By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Qualified
Totals	1,052,339	960,691	782,039	91.3%	81.4%	74.3%
Mar 2019	143,675	139,340	112,663	97.0%	80.9%	78.4%
Apr 2019	168,416	152,252	91,960	90.4%	60.4%	54.6%
May 2019	191,527	167,878	135,583	87.7%	80.8%	70.8%
Jun 2019	159,941	140,817	122,066	88.0%	86.7%	76.3%
Jul 2019	173,924	161,528	142,154	92.9%	88.0%	81.7%
Aug 2019	178,550	165,102	147,511	92.5%	89.3%	82.6%
Sep 2019	36,306	33,774	30,102	93.0%	89.1%	82.9%

Qualified or Renewed / # Responded

_

Renewals Activities Report By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Renewed	
Totals	1,327,215	891,186	362,004	67.1%	40.6%	27.3%	
Mar 2019	119,836	68,976	58,910	57.6%	85.4%	49.2%	
Apr 2019	151,242	105,859	37,400	70.0%	35.3%	24.7%	
May 2019	214,521	158,624	58,848	73.9%	37.1%	27.4%	
Jun 2019	240,298	160,589	53,956	66.8%	33.6%	22.5%	
Jul 2019	273,815	170,061	59,456	62.1%	35.0%	21.7%	
Aug 2019	281,925	193,867	81,250	68.8%	41.9%	28.8%	
Sep 2019	45,578	33,210	12,184	72.9%	36.7%	26.7%	

Approved Renewals / # Responded

% Qualified or Renewed By Rolling 6 Decision Months

Qualified or Renewed / # Total

CONFIDENTIAL

MAXIMUS

Response & Approval Rates – Application & Renewal Forms

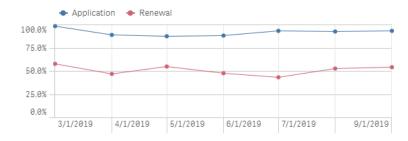
Excludes forms w/o OCN

Total Responded 1,296,058^{88.6%}

Qualified or Renewed / # Responded

% Responded

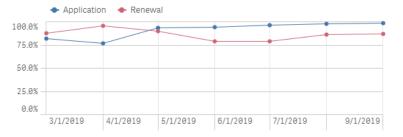
By Rolling 6 Decision Months



Approved Applications 779,894^{81.3%}

Approved Applications / # Responded

% Approved By Rolling 6 Decision Months



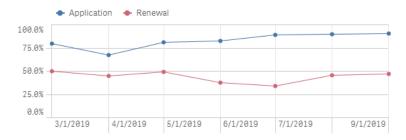
9

Approved Renewals 360,38241.8%

Approved Renewals / # Responded

% Qualified or Renewed By Rolling 6 Decision Months

Qualified or Renewed / # Total



Responded / # Total

Applications Activities Report

MAXIMUS

By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Qualified
Totals	958,995	869,030	779,894	90.6%	89.7%	81.3%
Mar 2019	140,636	136,899	110,560	97.3%	80.8%	78.6%
Apr 2019	137,965	121,954	91,944	88.4%	75.4%	66.6%
May 2019	169,069	146,231	135,566	86.5%	92.7%	80.2%
Jun 2019	149,845	130,841	122,062	87.3%	93.3%	81.5%
Jul 2019	161,757	149,362	142,152	92.3%	95.2%	87.9%
Aug 2019	166,219	152,771	147,508	91.9%	96.6%	88.7%
Sep 2019	33,504	30,972	30,102	92.4%	97.2%	89.8%

Qualified or Renewed / # Responded

Renewals Activities Report

By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Renewed
Totals	862,792	427,028	360,382	49.5%	84.4%	41.8%
Mar 2019	118,039	67,377	58,128	57.1%	86.3%	49.2%
Apr 2019	84,012	38,682	36,592	46.0%	94.6%	43.6%
May 2019	122,192	66,308	58,827	54.3%	88.7%	48.1%
Jun 2019	148,742	69,034	53,945	46.4%	78.1%	36.3%
Jul 2019	179,838	76,084	59,456	42.3%	78.1%	33.1%
Aug 2019	183,392	95,334	81,250	52.0%	85.2%	44.3%
Sep 2019	26,577	14,209	12,184	53.5%	85.7%	45.8%

Wireline: Response & Approval Rates – Application & Renewal Forms

Total Responded

194,62994.1%

Qualified or Renewed / # Responded

 % Responded

 By Rolling 6 Decision Months

 • Application • Renewal

 100.0%

 75.0%

 50.0%

 25.0%

 0.0%

 3/1/2019
 4/1/2019

 5/1/2019
 6/1/2019

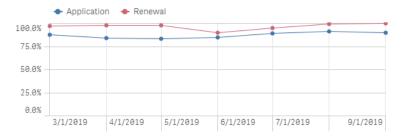
 7/1/2019
 9/1/2019

Approved Applications 24,72054.2%

Approved Applications / # Responded

% Approved

By Rolling 6 Decision Months



Approved Renewals $158,821^{75.8\%}_{\text{x Renewed}}$

Approved Renewals / # Responded

% Qualified or Renewed



Oualified or Renewed / # Total



Responded / # Total

Applications Activities Report

By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Qualified	
Totals	45,585	28,491	24,720	62.5%	86.8%	54.2%	
Mar 2019	6,684	4,713	4,085	70.5%	86.7%	61.1%	
Apr 2019	5,977	2,874	2,384	48.1%	83.0%	39.9%	
May 2019	6,192	3,155	2,599	51.0%	82.4%	42.0%	
Jun 2019	6,500	3,309	2,780	50.9%	84.0%	42.8%	
Jul 2019	6,561	4,331	3,810	66.0%	88.0%	58.1%	
Aug 2019	11,020	8,069	7,256	73.2%	89.9%	65.8%	
Sep 2019	2,651	2,040	1,806	77.0%	88.5%	68.1%	

Qualified or Renewed / # Responded

Renewals Activities Report

By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Renewed
Totals	209,455	166,138	158,821	79.3%	95.6%	75.8%
Mar 2019	28,992	26,148	25,098	90.2%	96.0%	86.6%
Apr 2019	22,978	16,217	15,701	70.6%	96.8%	68.3%
May 2019	36,305	26,165	25,220	72.1%	96.4%	69.5%
Jun 2019	31,797	21,896	19,502	68.9%	89.1%	61.3%
Jul 2019	29,200	22,132	20,766	75.8%	93.8%	71.1%
Aug 2019	53,368	47,385	46,427	88.8%	98.0%	87.0%
Sep 2019	6,815	6,195	6,107	90.9%	98.6%	89.6%

Wireless: Response & Approval Rates – Application & Renewal Forms

Total Responded 1,102,259^{87.6%} % Qualified or Renewed

Qualified or Renewed / # Responded



Approved Applications 755,32982.7%

Approved Applications / # Responded

% Approved

By Rolling 6 Decision Months



11

Approved Renewals 202,192^{30.9%}

% Qualified or Renewed By Rolling 6 Decision Months

Approved Renewals / # Responded



Responded / # Total

Applications Activities Report

By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Qualified
Totals	913,601	840,717	755,329	92.0%	89.8%	82.7%
Mar 2019	134,138	132,359	106,630	98.7%	80.6%	79.5%
Apr 2019	131,993	119,085	89,560	90.2%	75.2%	67.9%
May 2019	162,877	143,076	132,967	87.8%	92.9%	81.6%
Jun 2019	143,345	127,532	119,282	89.0%	93.5%	83.2%
Jul 2019	155,196	145,031	138,342	93.5%	95.4%	89.1%
Aug 2019	155,199	144,702	140,252	93.2%	96.9%	90.4%
Sep 2019	30,853	28,932	28,296	93.8%	97.8%	91.7%

Qualified or Renewed / # Responded

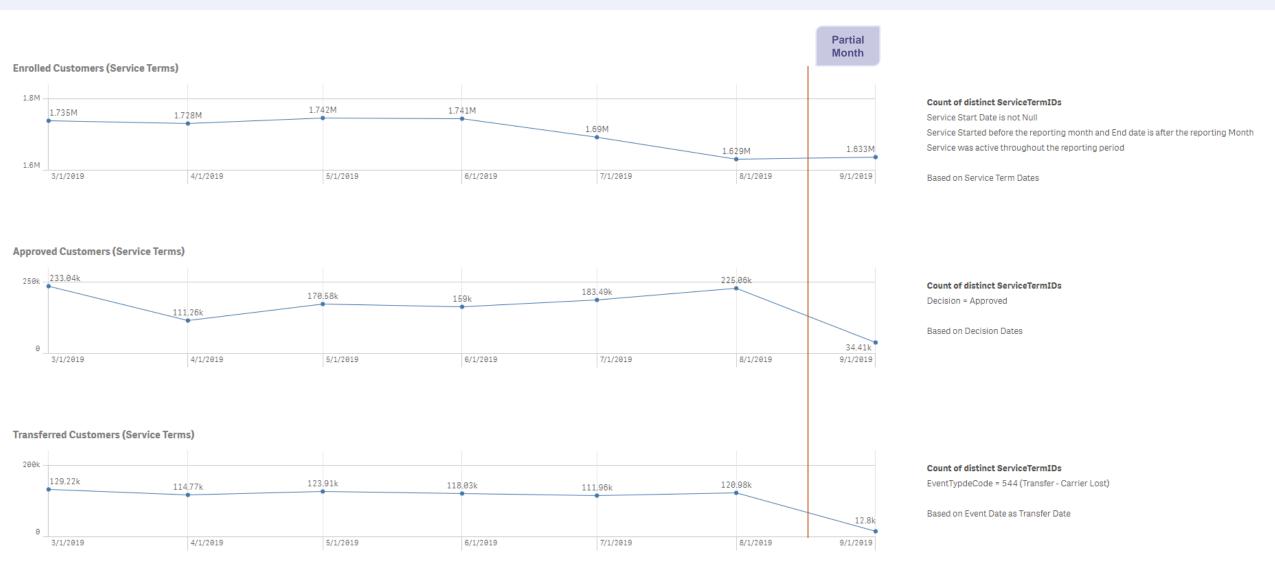
Qualified or Renewed / # Total

Renewals Activities Report By Rolling 6 Decision Months

Month Year Q	# Total	# Responded	# Approved	% Responded	% Approved	% Renewed	
Totals	654,074	261,542	202,192	40.0%	77.3%	30.9%	
Mar 2019	89,672	41,775	33,555	46.6%	80.3%	37.4%	
Apr 2019	61,066	22,496	20,922	36.8%	93.0%	34.3%	
May 2019	85,905	40,160	33,624	46.7%	83.7%	39.1%	
Jun 2019	116,961	47,150	34,455	40.3%	73.1%	29.5%	
Jul 2019	150,656	53,970	38,708	35.8%	71.7%	25.7%	
Aug 2019	130,052	47,977	34,851	36.9%	72.6%	26.8%	
Sep 2019	19,762	8,014	6,077	40.6%	75.8%	30.8%	

MAXIMUS

Program Participation – Enrolled, Approved, & Transferred Customers

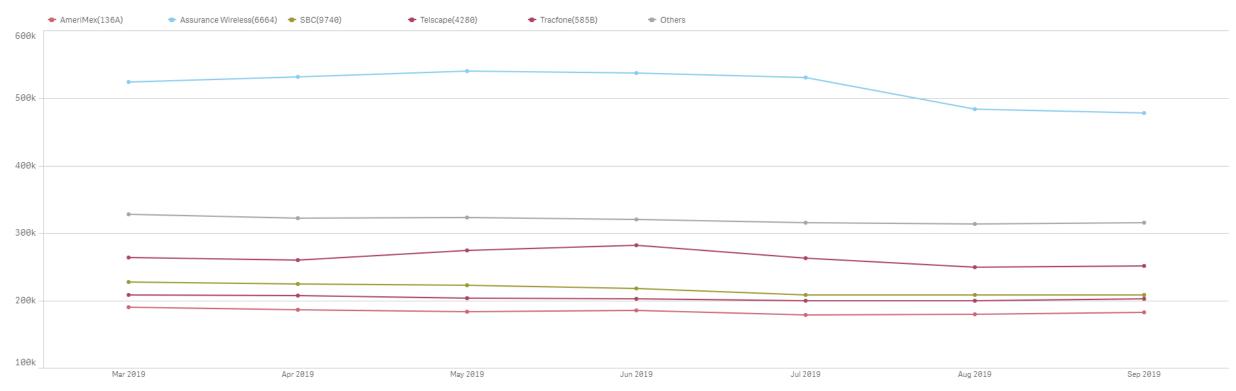


MAXIMUS

12

Participation by Service Provider (Top 5)

Application Summary by Service Provider (Service Terms)



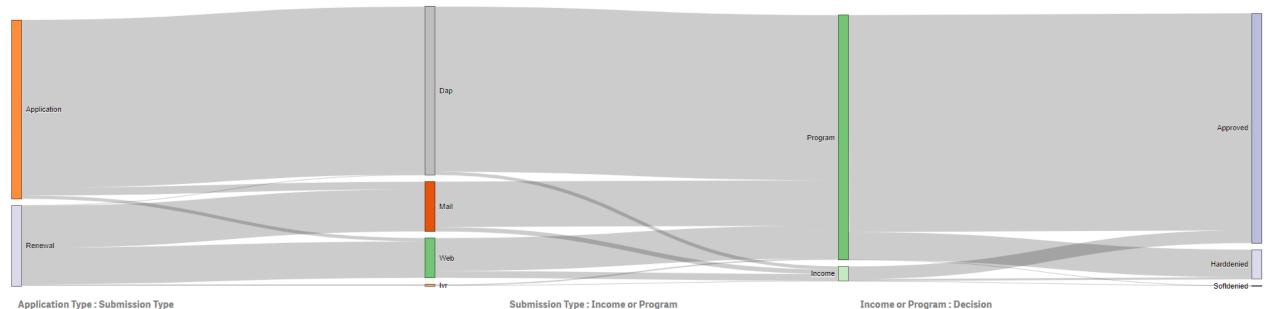
Application Summary by Service Provider (Service Terms)

MAXIMUS

Service Provider Q	Month & Year Q	onth & Year Q								
	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019			
Others	326,637	321,603	322,570	319,600	314,172	312,469	314,463			
AmeriMex(136A)	189,147	185,554	182,923	184,652	177,586	178,529	181,459			
Assurance Wireless(6664)	522,791	530,773	539,073	536,552	529,693	482,551	476,974			
SBC(9740)	226,366	223,730	222,036	216,643	207,082	207,775	207,950			
Telscape(4280)	207,630	206,583	202,701	201,934	199,164	198,525	201,619			
Tracfone(585B)	262,708	259,627	273,107	281,146	261,994	248,822	250,879			

Application & Renewal Response Rate

Application Form IDs by Application Type, Submission Type, Enrollment, and Decision



Income or Progr... Q

Application Type : Submission Type

Application Type $\ Q$	Submission Type Q								
	-	Dap	Ivr	Mail	Web				
Totals	1,073,665	818,103	7,810	266,171	188,448				
Application	163,286	816,271	-	47,704	16,377				
Renewal	910,379	1,832	7,810	218,467	172,071				

Submission Type : Income or Program

Submission Type $\, {\bf Q} \,$

Income or Progr... Q Decision Q

	Income	Program		Approved	Harddenied	Softdenied
Totals	69,415	2,284,782	Totals	1,135,389	678,053	540,755
-	-	1,073,665	Income	68,753	231	431
Dap	15,480	802,623	Program	1,066,636	677,822	540,324
Ivr	1,468	6,342				
Mail	20,918	245,253				
Web	31,549	156,899				

Enrollment Eligibility Method (April to Present)

Enrollment by Income or Program

By Rolling 6 Months, Includes All Decisions



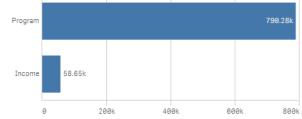
Enrollment by Income or Program

Summary of All Decisions

Eligibility Method $ {\bf Q} $	Submission Type Q				
Eligibility Q					
	Totals	Dap	Ivr	Mail	Web
Income	58,647	14,841	1,172	16,851	25,804
FederalIncome	35,142	10,237	673	8,455	15,793
StateIncome	23,505	4,604	499	8,396	10,011
Program	789,026	599,396	3,670	87,643	98,371
FDPIR	50	19 -		13	18
HSTO	169	9	2	144	14
IndAff	69	2	3	55	ç
LIHEAP	3,223	74	79	1,953	1,117
Medi-Cal	438,182	297,068	1,922	65,234	73,989
NSLP	1,722	100	39	691	893
S8	2,371	342	56	1,074	899
SNAP	300,299	281,843	1,006	5,994	11,467
SSI	29,761	10,257	358	11,427	7,729
TANF	43	9	0	26	٤
TANFETC	716	302 -		76	338
VSPBP	867	416	10	260	181
WIC	11,554	8,955	195	696	1,709

Service Term IDs

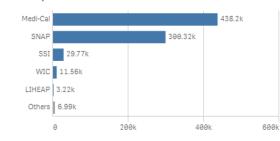


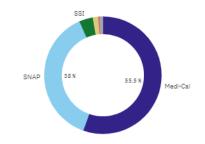




*Eligibility - Program or Income selected during decision

Program Participation Details





CONFIDENTIAL

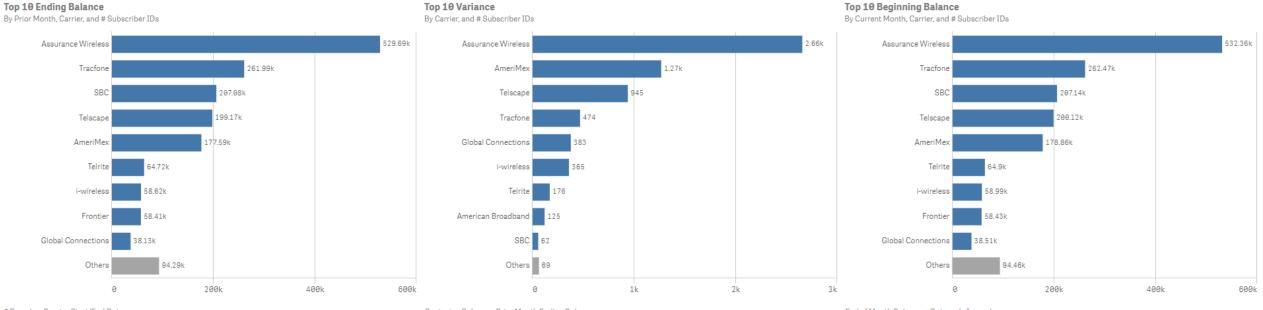
Approvals Qualified (Inward/Outward)

Approvals (Qualified) Report Inward/Outward - Aug 2019

Prior Month Ending Bal	Variance	Beginning Bal	Inward	Outward	Ending Bal	Pending Apps	
1,689,691	6,537	1,696,228	267,826	335,383	1,628,671	41,470	

* Excludes Inactive Carriers

Beginning Balance 1,696,228^{0.39%} ^{x Variance}



* Based on Service Start/End Dates

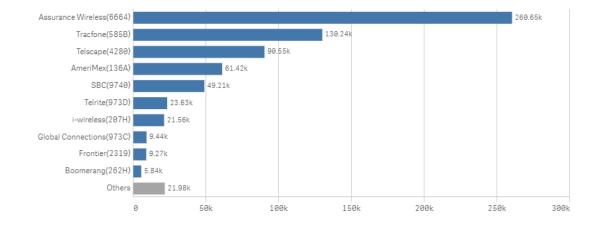
Beginning Balance - Prior Month Ending Balance

End of Month Balance + Outward - Inward

% Variance: Variance / Prior Month Ending Bal

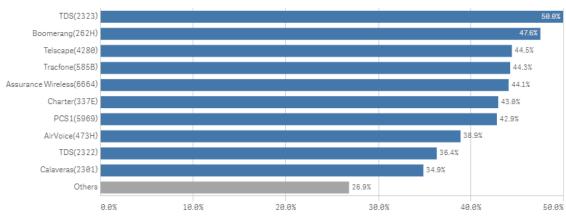
Top Denials by Service Provider Codes

Total Forms 2,354,197^{51.8%}



Top 10: % Denied





Denied / # Total

Denied

Top 10: # Denied

By Service Provider and Rolling 6 Decision Months

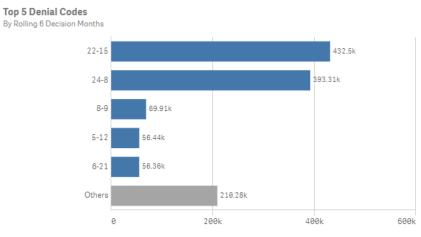
Denial Summary by Application Type & Denial Codes

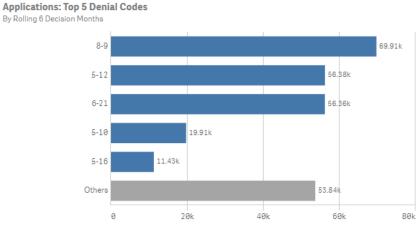
Includes All Review Types - Application Forms

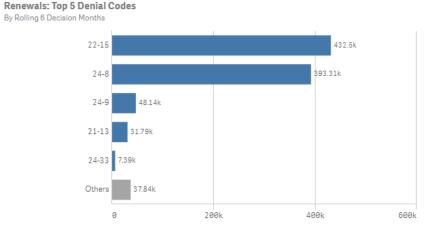
Application For Q	Values Month	Year Q														
	% Denied										# Tot	al				
	Totals	Sep 2019	Aug 2019	Jul 2019	Jun 2019	May 2019	Apr 2019	Mar 2019	Totals	Sep 2019	Aug 2019	Jul 2019	Jun 2019	May 2019	Apr 2019	Mar 2019
Totals	51.8%	40.5%	50.3%	55.0%	56.0%	52.1%	59.5%	34.9%	2,354,197	56,510	460,475	447,739	400,244	406,056	319,662	263,511
Application	23.1%	11.8%	15.4%	16.2%	21.4%	28.0%	42.2%	15.9%	1,000,116	26,644	172,194	168,270	154,030	187,660	158,413	132,905
IDVApplication	85.5%	60.6%	69.8%	78.8%	83.3%	88.5%	95.4%	91.6%	43,522	961	6,356	5,654	5,911	3,867	10,003	10,770
IDVRenewal	56.5%	23.8%	30.7%	53.9%	62.1%	76.4%	87.9%	53.5%	75,968	563	18,173	17,305	16,908	12,237	6,597	4,185
Renewal	73.6%	67.1%	74.0%	79.9%	78.7%	72.3%	74.7%	50.7%	1,234,591	28,342	263,752	256,510	223,395	202,292	144,649	115,651

CONFIDENTIAL

Top 5 Denials Codes by New Applications and Renewals







CONFIDENTIAL

Applications & Renewals Denial Codes

By Rolling 6 Decision Months



Denial Code Descriptions

Applications						
Denial Code	Туре	Decision Source	Description			
8-9	Final Hard Denial	System	We do not have evidence that the Application Form was returned to us.			
5-12	Initial Hard Denial	System	We did not receive the information needed from your phone company to start or continue your discounted telephone services. Some possible reasons may be that your phone company did not ship your handset, you did not activate your phone service properly, or the enrollment process was not completed within the required time.			
6-21	Initial Soft Denial	System	We do not have evidence that the Application Form was returned to us.			
5-10	Initial Hard Denial	System	Special denial letter mailed for duplicate discount found in the database			
5-16	Initial Hard Denial	System	We do not have evidence that the identity documentation and ID Authentication Form were submitted to us.			

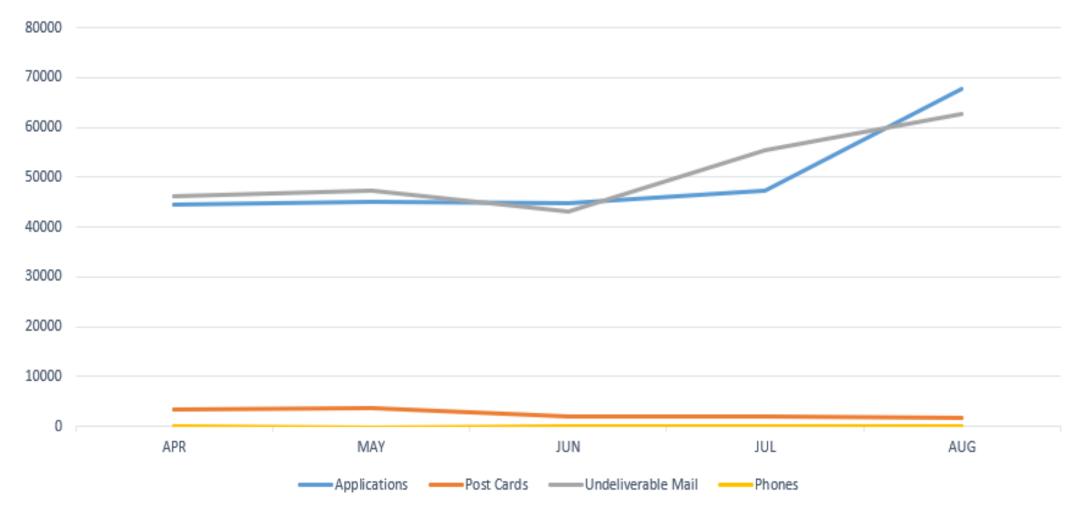
Renewals						
Denial Code	Туре	Decision Source	Description			
22-15	Initial Soft Denial	System	We do not have evidence that the Renewal Form was returned to us.			
24-8	Final Hard Denial	System	We do not have evidence that the Renewal Form was returned to us.			
24-9	Final Hard Denial	System	Your form was returned as non-deliverable (a letter will not be generated for this reason).			
			We do not have evidence that the identity documentation and ID Authentication Form were			
21-13	Initial Hard Denial	System	submitted to us.			
			We do not have evidence that the identity documentation and ID Authentication Form were			
24-33	Final Hard Denial	System	submitted to us.			

MAXIMUS

Inbound Mail

MAXIMUS

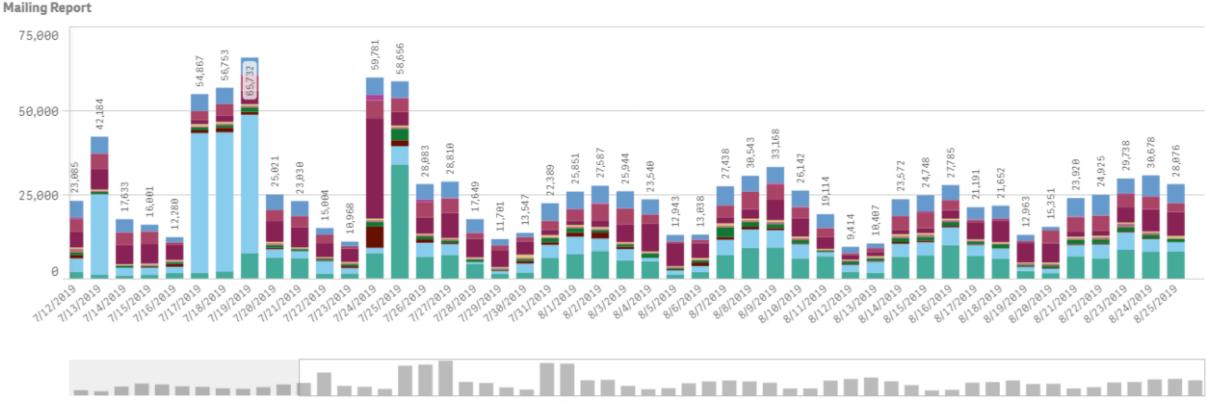
Inbound Mail Volume



20

Outbound Mail

MAXIMUS



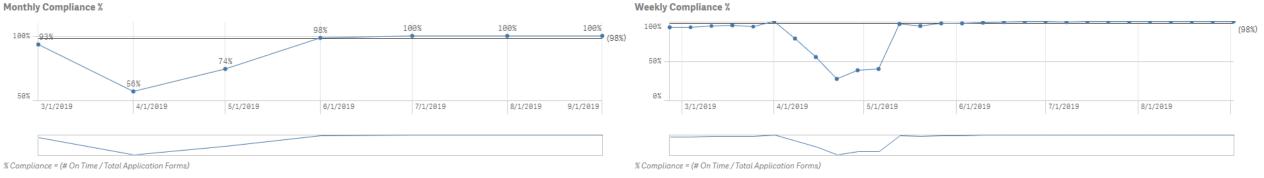


CONFIDENTIAL

Processing Throughput

Manual Reviews **1,244,201**

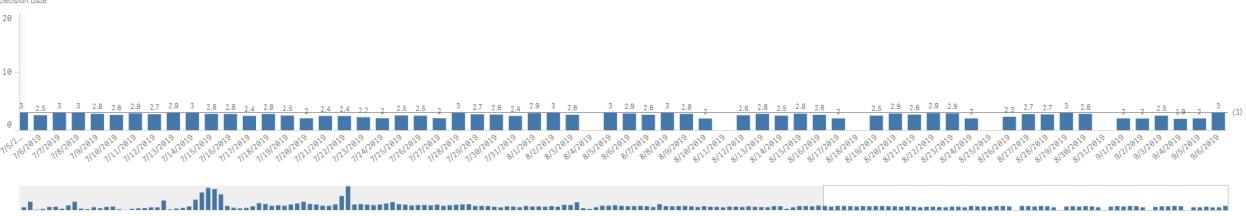




Daily Average SLA

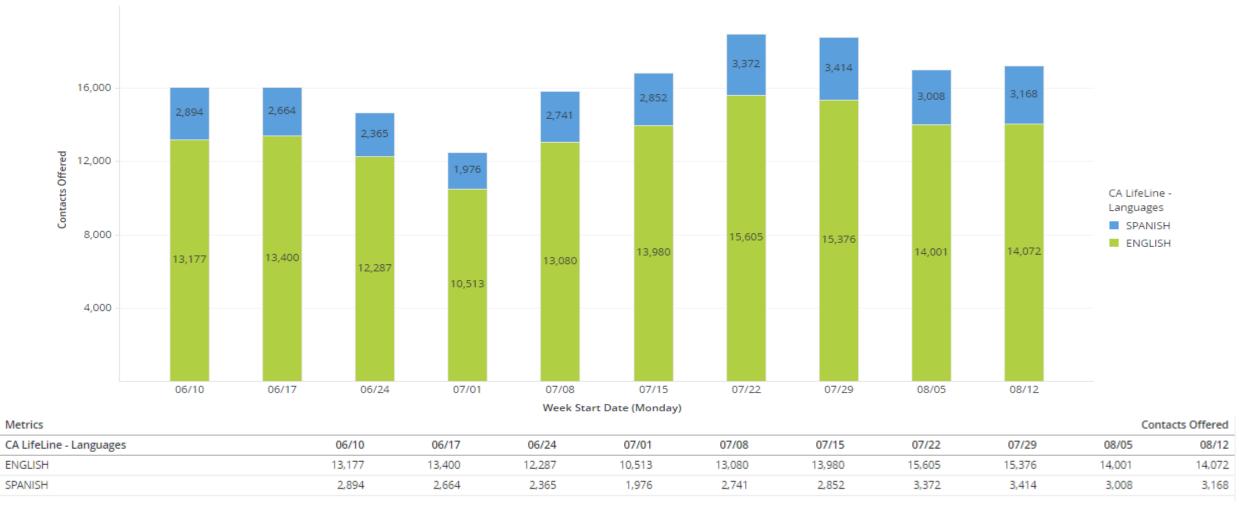
MAXIMUS

By Decision Date



Call Volumes – English & Spanish

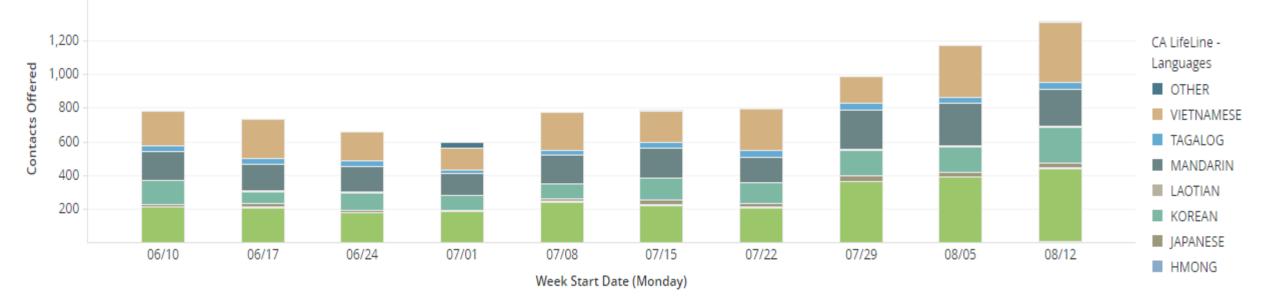
LifeLine Weekly Calls Offered by Language - English & Spanish



MAXIMUS

Call Volumes – Asian Languages

LifeLine Weekly Calls Offered by Language - Other Languages

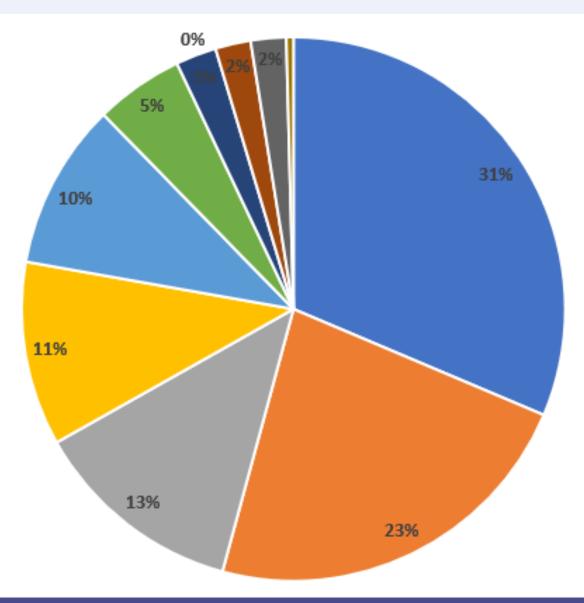


Metrics									(Contacts Offered
CA LifeLine - Languages	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12
CAMBODIAN	3	2		1		2	1	1	1	9
CANTONESE	209	208	181	184	245	224	209	366	388	438
HMONG		2			1	1	5			1
JAPANESE	15	18	9	7	14	26	17	28	31	27
KOREAN	146	78	108	86	92	130	125	162	156	215

Call Reasons

Status Update

- Policy Question
- Service Provider
- Renewal by Phone
- Requesting an Application
- Removing from the program
- Discount Transfer questions
- IDV Issue
- Escalation
- Requesting a Reprint



CONFIDENTIAL

MAXIMUS

Thank You

Q&A





Response & Approval Rates Definitions

# Total	Count of Application Forms (Applications, Renewals, & IDVs)
# Responded	Count of Responses to Application Forms
# Approved	Count of Application Forms that were Qualified or Renewed
% Responded	# Responded / # Total
% Approved	# Qualified / # Responded
% Qualified or Renewed	# Qualified or Renewed / # Total