# Treatment of Foundational Activities in RAMP and GRC

R.20-07-013, Phase I, Track 1, Technical Working Group Meeting June 22, 2021

Safety Policy Division



# R.20-07-01, Scoping Ruling Phase 1, Track 1: Clarifying RDF Technical Requirements. Item d.

R.20-07-01, Phase 1, Track 1, Item d:
 How should the mitigation impact of data gathering
 (inspections and patrols) or foundational elements
 (technology tools) be estimated or measured in the RDF?

### June 4, 2021 Ruling

- June 4 Ruling contained SPD staff proposal on definition and treatment of foundational activities and programs in RDF proceedings.
- Proposed definition for Foundational Activities/Programs: "Initiatives that support multiple mitigation programs but do not directly reduce the consequences or reduce the likelihood of risk events." Foundational activities support or enable utility mitigation programs and/or improve utility operations but do not, in and of themselves, directly reduce safety risks.
- Foundational initiatives are not the same as cross-cutting factors, although there are similarities in the definitions between the two.
- Cross-cutting factors are not themselves risk events but they can influence the likelihood and consequences of risk events. A cross-cutting factor can be a unique risk driver or a component of an existing driver, therefore impacting the likelihood of an event. It can also impact the consequence of an event, increasing the impact of potential outcomes.

## Elements of SPD Proposal on Foundational Activities and Programs

- Definition of Foundational Activities and Programs
- Treatment of Foundational costs (FC):
  - 1. Threshold Test: If FC is below threshold(s), may be ok to exclude the FC in calculating the RSEs of mitigations.

Complications:

- a. What threshold(s) to use?
- b. Is the threshold test applied to just one FC or to sum of all FCs?
- 2. Sunk Cost Test: If the FC is a sunk cost, it should not be included in the RSE.
- 3. Apportionment of FC: If FC exceeds the threshold(s) and is not a sunk cost, then the FC must be apportioned to the mitigations when calculating the RSEs.

Complication: Apportionment assumes all currently proposed mitigations involving the FCs will be implemented.

### Apportionment of Foundational Costs to Mitigations Method 1

 Method 1: Apportionment based on mitigation cost (MC) relative to total mitigation costs.

$$FC_1 = FC_{Total} \times MC_1/(MC_1 + MC_2)$$

$$FC_2 = FC_{Total} \times MC_2/(MC_1 + MC_2)$$

#### Complications:

- Discounted vs. Test Year only cost vs. nominal cumulative cost
- What Interest rate to use for discounting?
- Proposed mitigations  $M_1$  and  $M_2$  may not be both implemented. If only one gets implemented, apportionment would not make sense.

# Apportionment of Foundational Costs to Mitigations Method 2

 Method 2: Apportionment based on risk reduction (R) relative to total risk reductions.

$$FC_1 = FC_{Total} \times R_1/(R_1 + R_2)$$
  
 $FC_2 = FC_{Total} \times R_2/(R_1 + R_2)$ 

#### Complications:

- Should risk reduction benefits be discounted?
- Discounted vs. Test Year only vs. nominal cumulative risk reduction benefits.
- What Interest rate to use for discounting?
- Proposed mitigations  $M_1$  and  $M_2$  may not be both implemented. If only one gets implemented, apportionment would not make sense.

### RSEs including Foundational Costs

• 
$$RSE_1 = R_1/(MC_1 + FC_1)$$

• 
$$RSE_2 = R_2/(MC_2 + FC_2)$$

### **Questions**

- Whether foundational costs should be subject to a threshold test, and if so, what should the threshold(s) be?
- Should the threshold test apply to each foundational activity cost individually, or to the aggregated cost for all foundational activities associated with the same risk?
- How should foundational costs be apportioned to mitigations?