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Fax: 415-973-3582

March 15, 2021

Advice 4401-G/6116-E

(Pacific Gas and Electric Company ID U 39 M)

Public Utilities Commission of the State of California

Subject: Tier 3 Advice Letter Regarding an Independent Safety Monitor

I. <u>Purpose</u>

In its decision approving Pacific Gas and Electric Company's (PG&E) Plan of Reorganization in Investigation (I.) 19-09-016 ("POR OII"), the California Public Utilities Commission (CPUC or Commission) instituted new requirements intended to improve PG&E's safety performance, and "direct[ed] that there will be an Independent Safety Monitor that will report to the Commission and be functionally equivalent to the federal court monitor" after the expiration of PG&E's federal monitorship, noting that certain "details for implementing the Independent Safety Monitor are reserved for future consideration, such as the Monitor's selection and appointment, its exact scope of duties, reporting requirements and budget and cost recovery."¹ Accordingly, PG&E was directed to submit a Tier 3 Advice Letter to the Commission "no later than one year before the expiration of the term of the federal court monitor, with a proposed scope of work, budget, solicitation process, and a process for selection/approval by the Commission."²

PG&E's federal monitorship will expire no later than five years after the federal monitor was engaged, which occurred following the federal court's entry of the Monitor Order in January 2017. Thus, pursuant to Ordering Paragraph 8 of D.20-05-053, PG&E respectfully submits this Tier 3 advice letter requesting approval of a solicitation process, process for selection and Commission approval, scope of work, and budget for an Independent Safety Monitor (ISM). PG&E also requests Commission approval to establish a new memorandum account to track and record costs related to the solicitation, selection, and engagement of an ISM as required by D.20-05-053.

¹ Decision (D.) 20-05-053 at 24.

II. Background

Institution of Federal Monitor

Following the guilty verdict and judgment in the *United States of America v. Pacific Gas and Electric Company*, Case No. 3:14-CR-00175, arising out of the 2010 San Bruno gas pipeline explosion, the federal court overseeing PG&E's criminal probation issued an order to establish a monitor to evaluate, assess and monitor certain company activities for a period of five years (the Monitor Order).³ The Monitor Order required PG&E and the United States Attorney's Office to work together to identify a mutually acceptable monitor to fulfill this role. As a result of that process, Pacific Gas and Electric Company retained the Hon. Mark R. Filip (ret.) of Kirkland & Ellis LLP to serve as the Federal Monitor.⁴

The Federal Monitor has been charged with evaluating, assessing and monitoring (i) PG&E's safety culture; (ii) PG&E's compliance and ethics program and its effectiveness; and (iii) fifteen requirements described in the Monitor Order, relating primarily to gas transmission safety and integrity management.⁵ Following the 2017 Wildfires, the Federal Monitor, the United States Attorney's Office, and PG&E agreed that the Federal Monitor would expand its work to evaluate certain aspects of PG&E's electric distribution operations and emergency response and restoration. In April 2019, the federal court adopted new conditions of PG&E's criminal probation that included specific requirements for the Federal Monitor to assess PG&E's wildfire mitigation work, including vegetation management and equipment inspections.⁶ Additional conditions were imposed in August 2020, including staffing an in-house vegetation management inspection and expected useful life of critical asset components.⁷

POR OII – ISM requirement

In D.20-05-053, the Commission directed:

[T]here will be an Independent Safety Monitor that will report to the Commission and be functionally equivalent to the federal court monitor. Other details for implementing the Independent Safety Monitor are reserved for future consideration, such as the Monitor's selection and appointment,

³ See United States v. Pacific Gas & Electric Co., No. 3:14-CR-00175, Dkt. No. 916, Order (N.D. Cal. Jan. 26, 2017) (Monitor Order).

⁴ Id.

⁵ *Id.* at Section I.B.(1)-(15).

⁶ See United States v. Pacific Gas & Electric Co., No. 3:14-CR-00175, Dkt. No. 1040, Order Adopting New Conditions of Probation (N.D. Cal. Apr. 3, 2019).

⁷ See United States v. Pacific Gas & Electric Co., No. 3:14-CR-00175, Dkt. No. 1243, Order (N.D. Cal. Aug. 7, 2020). Additional probation conditions are currently pending before the court related broadly to PG&E's Public Safety Power Shutoff program, record and data maintenance, and vegetation management practices.

its exact scope of duties, reporting requirements and budget and cost recovery.⁸

The Commission determined that it would be appropriate to consider PG&E's additional experience with the Federal Monitor and PG&E's Independent Safety Oversight Committee (ISOC) before finalizing the details related to the function, scope of work, and reporting requirements for the Independent Safety Monitor (ISM).⁹

Accordingly, the Commission directed PG&E to submit a Tier 3 advice letter "with a proposed scope of work, budget, solicitation process, and process for selection/approval by the Commission."¹⁰ The Commission stated that the Energy Division (ED) will process the advice letter in consultation with the Safety and Enforcement Division (SED) and Safety Policy Division.¹¹

III. Independent Safety Monitor

In this advice letter, PG&E implements the Commission's directive to submit a proposed solicitation process, process for selection and Commission approval, proposed scope of work, and budget for the Independent Safety Monitor (ISM). Each of these elements is described below.

A. Solicitation Process

PG&E proposes to institute, in close coordination with Commission staff, a solicitation process to identify ISM candidates for consideration. The proposed solicitation process is designed to ensure that ISM candidates are highly competent and possess the necessary qualifications to be effective in this role. At a minimum, the ISM must have adequate subject matter expertise in utility operations—gas, electric, and generation—and have adequate bandwidth to fulfill the requirements of the contract. Utility operations, risk management, and safety expertise is critical. If these qualifications are satisfied through designated subcontractor subject matter experts, such subcontractors should be identified in a bidder's proposal.

Consistent with PG&E's typical practice, a Contract Opportunity Announcement (COA) will be posted in advance of the Request for Proposal (RFP) on PGE.com with a description of the Contract deliverables, soliciting potential bidders and noting the opening date of the RFP. This COA also will be distributed by PG&E Supply Chain Responsibility Department to many community partners and Business Chambers/Associations throughout the State of California.

⁹ Id.

⁸ D.20-05-053 at 24.

¹⁰ *Id.*

¹¹ Id.

PG&E, in close coordination with Commission staff, will develop bid instructions, a detailed scope of work, pricing sheet, Supply Chain Responsibility/Sustainability questions, contract General Conditions, and weighted scoring criteria in advance of the RFP being launched. Bidders should develop meaningful, actionable responses to the RFP.

B. Selection and Approval Process

PG&E proposes that the Commission adopt the process used in prior Commission proceedings for selecting auditors. *See, e.g.,* Settlement Agreement Resolving Order Instituting Investigation I.18-12-007 ("Locate & Mark Settlement") at 15 ("PG&E shall present SED with a proposal containing at least three reasonably qualified consultants to perform the work [of performing a compliance audit], whom SED may interview. SED shall select the final consultant after this presentation."). PG&E would identify three high-scoring ISM candidates from the RFP who would then be presented to CPUC staff for selection and approval. Scoresheets for each of the bidders would be shared among PG&E and designated Commission staff, and top scoring bidders may be asked to meet with the CPUC to clarify their proposal, but during this phase they would not be allowed to revise their proposal. In addition, each candidate would need to provide a written certification that he/she is not a current or recent (*i.e.,* within the prior two years) employee, agent, or representative of PG&E and holds no interest in, and has no relationship with, PG&E, its subsidiaries, affiliates or related entities, or its employees, officers, or directors.

C. Proposed Scope of Work

As recognized by DOJ guidance, "the scope of any monitorship should be appropriately tailored to address the specific issues and concerns that created the need for the monitor."¹² D.20-05-053 observed that the Commission was required "to examine complex and important questions relating to PG&E's plan of reorganization, including PG&E's governance structure"—"not a simple analysis"—but "getting it right" was in tension with the very short deadline the Commission had under AB 1054 to render its decision.¹³ In order to meet the deadline, the Commission acknowledged that some issues would "need further analysis and consideration to ensure a good resolution."¹⁴ The requirement that an ISM be appointed was part of the Commission's effort to "take the initial steps here [in D.20-05-053] to begin the necessary work and provide direction and guidance"; the ISM should likewise take an active role in the "work [which] will remain to be done after th[e] decision."¹⁵

¹² Benczkowski (DOJ) Memo at 2.

¹³ *Id.* at 10-11.

¹⁴ *Id.* at 12.

¹⁵ *Id.*

Consistent with the goals expressed in D.20-05-053, PG&E proposes that the detailed scope of work to be developed in close coordination with Commission staff for purposes of the RFP focus the ISM's efforts during a two-year period of engagement on:

(1) Governance processes, and the effectiveness of PG&E's Board and executive management in addressing the safety and operational risks identified through PG&E's Enterprise and Operational Risk Management Program;

(2) Risk management process, including hazard identification, risk assessment, improvement action planning, and tracking;

(3) Recordkeeping and record management;

(4) Policy, procedures and training (encompassing safety, culture and technical);

(5) Data analytics, including integrated systems and the availability of quality, cohesive information for decisionmaking; and

(6) Prioritization, evaluation and performance of safety initiatives.

If the ISM seeks to modify the monitorship workplan beyond that contemplated by this scope, PG&E would file an advice letter with the Commission.

The ISM will operate as an agent of the Commission, reporting to the Commission, with independence from PG&E. The ISM would be empowered to take all reasonable steps the ISM deems necessary to be fully informed with respect to the monitorship and would be afforded regular communications with PG&E leadership. PG&E would be obligated to cooperate with the ISM to allow the ISM to fulfill the duties of the monitorship, including providing the ISM with access to non-privileged information, documents, records, facilities and/or employees, as reasonably requested by the ISM. To the extent the ISM seeks access to privileged or attorney work product information, PG&E would use its best efforts to provide the ISM with comparable information without compromising the asserted privilege or protection.¹⁶

D. Budget and Cost Recovery for ISM

D.20-05-053 noted that certain "details implementing the Independent Safety Monitor are reserved for future consideration, such as the Monitor's . . . budget and cost recovery."¹⁷

PG&E proposes that bidders provide a detailed budget for completion of the two year engagement, not to exceed the range of \$2 million to \$5 million for each year. For comparison purposes, NorthStar Consulting's total contract amount for the period March 31, 2016 through December 31, 2021 (5 years and 9 months) under the Safety Culture OII is \$5 million. PG&E proposes that the annual budget established by the Commission for each of the two years of engagement be based on the accepted bid within the above

¹⁶ United States v. Pacific Gas & Electric Co., No. 3:14-CR-00175 (N.D. Cal. Apr. 16, 2019), ECF No. 1055. See also id., ECF No. 1053 (U.S. Attorney's Office support for confidentiality of Monitor reports).

¹⁷ *Id.* at 24.

range. The ISM, PG&E, and designated Commission staff would meet at least once each year of the engagement to discuss revisions to cost (including as a result of modifications to the monitorship workplan, discussed above). PG&E proposes that the Commission order approving the ISM provide that the ISM would be required to obtain Commission approval to bill amounts in excess of the established annual budgets through a resolution process. If the ISM seeks to exceed the budget, PG&E would file an advice letter with the Commission.

D.20-05-053 deferred addressing the details regarding cost recovery in connection with implementation of the ISM,¹⁸ and until the Commission addresses those details PG&E requests Commission approval to establish a new memorandum account (the "Independent Safety Monitor Expense Memorandum Account") to track and record: (a) costs related to the solicitation and selection of the ISM, including related administrative costs; and (b) engagement of the ISM, including all costs and expenses within the winning bidder's approved two-year budget. PG&E would not use the memorandum account to track internal PG&E costs or labor expenses involved in selecting and implementing the ISM. Establishing the memorandum account until the Commission addresses the issue of cost recovery in connection with implementation of D.20-05-053's requirements regarding the ISM will ensure that all costs ordered by the Decision are appropriately tracked. The mere opening of a memorandum account does not prejudice any party's ability to contest the recorded costs at the point that PG&E seeks cost recovery, and likewise does not prejudge PG&E's ability to recover the costs. However, the tracking of the costs through a memorandum account would preserve PG&E's ability to later request Commission review and approval of the recoverability of such costs, an issue that has been expressly "reserved for future consideration" under D.20-05-053.

IV. Consistency With Decision and Findings

Consistent with Ordering Paragraph 8 of D.20-05-053, PG&E has timely submitted this Tier 3 advice letter requesting approval of a solicitation process, process for selection and Commission approval, scope of work, and budget for an ISM. PG&E requests Commission approval to establish a new memorandum account to track and record: (a) costs related to the solicitation and selection of the ISM, including related administrative costs; and (b) engagement of the ISM, including all costs and expenses within the winning bidder's approved two-year budget.

V. Protests

Due to the COVID-19 pandemic and the shelter at home orders, PG&E is currently unable to receive protests or comments to this advice letter via U.S. mail or fax. Please submit protests or comments to this advice letter to EDTariffUnit@cpuc.ca.gov and PGETariffs@pge.com

¹⁸ *Id.*

Anyone wishing to protest this submittal may do so by letter sent via U.S. mail, facsimile or E-mail, no later than April 5, 2021, which is 21 days¹⁹ after the date of this submittal. Protests must be submitted to:

CPUC Energy Division ED Tariff Unit 505 Van Ness Avenue, 4th Floor San Francisco, California 94102

Facsimile: (415) 703-2200 E-mail: EDTariffUnit@cpuc.ca.gov

Copies of protests also should be mailed to the attention of the Director, Energy Division, Room 4004, at the address shown above.

The protest shall also be sent to PG&E either via E-mail or U.S. mail (and by facsimile, if possible) at the address shown below on the same date it is mailed or delivered to the Commission:

Erik Jacobson Director, Regulatory Relations c/o Megan Lawson Pacific Gas and Electric Company 77 Beale Street, Mail Code B13U P.O. Box 770000 San Francisco, California 94177

Facsimile: (415) 973-3582 E-mail: PGETariffs@pge.com

Any person (including individuals, groups, or organizations) may protest or respond to an advice letter (General Order 96-B, Section 7.4). The protest shall contain the following information: specification of the advice letter protested; grounds for the protest; supporting factual information or legal argument; name, telephone number, postal address, and (where appropriate) e-mail address of the protestant; and statement that the protest was sent to the utility no later than the day on which the protest was submitted to the reviewing Industry Division (General Order 96-B, Section 3.11).

¹⁹ The 20-day protest period concludes on a weekend; therefore, PG&E is moving this date to the following business day.

VI. Effective Date

Pursuant to General Order (GO) 96-B, Rule 5.3, and OP 8 of D.20-05-053, this advice letter is submitted with a Tier 3 designation. PG&E requests that this Tier 3 advice submittal become effective upon Commission approval.

VII. Notice

In accordance with General Order 96-B, Section IV, a copy of this advice letter is being sent electronically and via U.S. mail to parties shown on the attached list and the parties on the service list for I.19-09-016. Address changes to the General Order 96-B service list should be directed to PG&E at email address PGETariffs@pge.com. For changes to any other service list, please contact the Commission's Process Office at (415) 703-2021 or at Process_Office@cpuc.ca.gov. Send all electronic approvals to PGETariffs@pge.com. Advice letter submittals can also be accessed electronically at: http://www.pge.com/tariffs/.

/S/ Erik Jacobson Director, Regulatory Relations

Attachments

cc: Service List in I.19-09-016



California Public Utilities Commission

ADVICE LETTER SUMMARY ENERGY UTILITY



MUST BE COMPLETED BY UT	ILITY (Attach additional pages as needed)
Company name/CPUC Utility No.: Pacific Gas and	nd Electric Company (ID U39M)
Utility type: ELC GAS WATER PLC HEAT	Contact Person: Kimberly Loo Phone #: (415)973-4587 E-mail: PGETariffs@pge.com E-mail Disposition Notice to: KELM@pge.com
EXPLANATION OF UTILITY TYPE ELC = Electric GAS = Gas WATER = Water PLC = Pipeline HEAT = Heat	(Date Submitted / Received Stamp by CPUC)
Advice Letter (AL) #: 4401-G/6116-E	Tier Designation: 3
Subject of AL: Tier 3 Advice Letter Regarding an I	
Keywords (choose from CPUC listing): Complian	
AL Type: Monthly Quarterly Annu	— — —
It AL submitted in compliance with a Commissi D.20-05-053	on order, indicate relevant Decision/Resolution #:
Does AL replace a withdrawn or rejected AL?	f so, identify the prior AL: $_{ m No}$
Summarize differences between the AL and th	e prior withdrawn or rejected AL:
Confidential treatment requested? Yes	V No
	nation: vailable to appropriate parties who execute a ontact information to request nondisclosure agreement/
Resolution required? 🖌 Yes 🗌 No	
Requested effective date:	No. of tariff sheets: 6
Estimated system annual revenue effect (%): N	J/A
Estimated system average rate effect (%): N/A	Δ
When rates are affected by AL, include attach (residential, small commercial, large C/I, agricu	nment in AL showing average rate effects on customer classes ultural, lighting).
Tariff schedules affected: See Attachment 1	
Service affected and changes proposed ^{1:} $_{ m N//}$	Δ
Pending advice letters that revise the same tai	-
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Protests and all other correspondence regarding this AL are due no later than 20 days after the date of this submittal, unless otherwise authorized by the Commission, and shall be sent to:

CPUC, Energy Division Attention: Tariff Unit 505 Van Ness Avenue San Francisco, CA 94102 Email: <u>EDTariffUnit@cpuc.ca.gov</u>	Name: Erik Jacobson, c/o Megan Lawson Title: Director, Regulatory Relations Utility Name: Pacific Gas and Electric Company Address: 77 Beale Street, Mail Code B13U City: San Francisco, CA 94177 State: California Zip: 94177 Telephone (xxx) xxx-xxxx: (415)973-2093 Facsimile (xxx) xxx-xxxx: (415)973-3582 Email: PGETariffs@pge.com
	Name: Title: Utility Name: Address: City: State: District of Columbia Zip: Telephone (xxx) xxx-xxxx: Facsimile (xxx) xxx-xxxx: Email:

		Advice 4401-G
Cal P.U.C. Sheet No.	Title of Sheet	Cancelling Cal P.U.C. Sheet No.
37007-G	GAS PRELIMINARY STATEMENT PART FO INDEPENDENT SAFETY MONITOR MEMORANDUM ACCOUNT - GAS (ISMMA-G) Sheet 1	
37008-G	GAS TABLE OF CONTENTS Sheet 1	36999-G
37009-G	GAS TABLE OF CONTENTS Sheet 6	36968-G

Attachment 1



GAS PRELIMINARY STATEMENT PART FO Sheet 1

INDEPENDENT SAFETY MONITOR MEMORANDUM ACCOUNT - GAS (ISMMA-G)

(N) (N)

(N)

FO. INDEPENDENT SAFETY MONITOR MEMORANDUM ACCOUNT – GAS (ISMMA-G) (N)

- PURPOSE: The purpose of the Independent Safety Monitor Memorandum Account Gas (ISMMA) is to track and record incremental costs related to the solicitation and selection of the Independent Safety Monitor (ISM), including related administrative costs, and engagement of the ISM, including costs and expenses within the winning bidder's approved five-year budget in accordance with the requirements of D.20-05-053. The ISMMA will not include costs recorded and recovered in another account.
- 2. APPLICABILITY: The ISMMA shall apply to all customer classes, except for those specifically excluded by the Commission.
- 3. REVISION DATES: Disposition of the balance in the account will be through a General Rate Case (GRC) or other application as authorized by the Commission.
- 4. RATES: The ISMMA does not have a separate rate component.
- 5. ACCOUNTING PROCEDURE: The following entries will be made each month, or as applicable:
 - a) A debit entry equal to incremental costs related to the solicitation and selection of the ISM, including related administrative costs, and engagement of the ISM;
 - An entry to record the transfer of amounts to or from other accounts as approved by the Commission; and
 - c) An entry equal to interest on the average balance in the account at the beginning of the month and the balance after the above entries, at a rate equal to one-twelfth of the interest rate on three-month Commercial Paper for the previous month, as reported in the Federal Reserve Statistical Release, H.15 or its successor.

(N)

(Continued)



37008-G 36999-G

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Issued by **Robert S. Kenney** Vice President, Regulatory Affairs Submitted _____ Effective _____ Resolution _____ March 15, 2021



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PART

Revised Cancelling Revised Cal. P.U.C. Sheet No. Cal. P.U.C. Sheet No. 37009-G 36968-G

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Part FD	California Consumer Privacy Act Memorandum Account – Gas (CCPAMA-G)	5320-G
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Advice	4401-G	Issued by	Submitted	March 15, 2021
Decision	D.20-05-053	Robert S. Kenney	Effective	
		Vice President, Regulatory Affairs	Resolution	

(N)

Cal P.U.C. Sheet No.	Title of Sheet	Cancelling Cal P.U.C. Sheet No.
49244-E	ELECTRIC PRELIMINARY STATEMENT PART IV INDEPENDENT SAFETY MONITOR MEMORANDUM ACCOUNT - ELECTRIC (ISMMA-E) Sheet 1	
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ELECTRIC PRELIMINARY STATEMENT PART IV Sheet 1

INDEPENDENT SAFETY MONITOR MEMORANDUM ACCOUNT - ELECTRIC (ISMMA-E)

(N) (N)

IV. INDEPENDENT SAFETY MONITOR MEMORANDUM ACCOUNT – ELECTRIC (ISMMA-E) (N)

- PURPOSE: The purpose of the Independent Safety Monitor Memorandum Account Electric (ISMMA) is to track and record incremental costs related to the solicitation and selection of the Independent Safety Monitor (ISM), including related administrative costs, and engagement of the ISM, including costs and expenses within the winning bidder's approved five-year budget in accordance with the requirements of D.20-05-053. The ISMMA will not include costs recorded and recovered in another account.
- 2. APPLICABILITY: The ISMMA shall apply to all customer classes, except for those specifically excluded by the Commission.
- 3. REVISION DATES: Disposition of the balance in the account will be through a General Rate Case (GRC) or other application as authorized by the Commission.
- 4. RATES: The ISMMA does not have a separate rate component.
- 5. ACCOUNTING PROCEDURE: The following entries will be made each month, or as applicable:
 - a) A debit entry equal to incremental costs related to the solicitation and selection of the ISM, including related administrative costs, and engagement of the ISM;
 - An entry to record the transfer of amounts to or from other accounts as approved by the Commission; and
 - c) An entry equal to interest on the average balance in the account at the beginning of the month and the balance after the above entries, at a rate equal to one-twelfth of the interest rate on three-month Commercial Paper for the previous month, as reported in the Federal Reserve Statistical Release, H.15 or its successor.

(N)

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Revised Cancelling Revised Cal. P.U.C. Sheet No. Cal. P.U.C. Sheet No. 49245-E 49237-E*

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Maps, Contracts and Deviations		
Sample Forms		
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Issued by **Robert S. Kenney** Vice President, Regulatory Affairs Submitted _____ Effective _____ Resolution _____

March 15, 2021



Revised Cancelling Revised Cal. P.U.C. Sheet No. Cal. P.U.C. Sheet No.

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March 15, 2021

PG&E Gas and Electric Advice Submittal List General Order 96-B, Section IV

AT&T Albion Power Company

Alta Power Group, LLC Anderson & Poole

Atlas ReFuel BART

Barkovich & Yap, Inc. California Cotton Ginners & Growers Assn California Energy Commission

California Hub for Energy Efficiency Financing

California Alternative Energy and Advanced Transportation Financing Authority California Public Utilities Commission Calpine

Cameron-Daniel, P.C. Casner, Steve Cenergy Power Center for Biological Diversity

Chevron Pipeline and Power City of Palo Alto

City of San Jose Clean Power Research Coast Economic Consulting Commercial Energy Crossborder Energy Crown Road Energy, LLC Davis Wright Tremaine LLP Day Carter Murphy

Dept of General Services Don Pickett & Associates, Inc. Douglass & Liddell East Bay Community Energy Ellison Schneider & Harris LLP Energy Management Service Engineers and Scientists of California

GenOn Energy, Inc. Goodin, MacBride, Squeri, Schlotz & Ritchie Green Power Institute Hanna & Morton ICF IGS Energy International Power Technology Intestate Gas Services, Inc. Kelly Group Ken Bohn Consulting Keyes & Fox LLP Leviton Manufacturing Co., Inc.

Los Angeles County Integrated Waste Management Task Force MRW & Associates Manatt Phelps Phillips Marin Energy Authority McKenzie & Associates

Modesto Irrigation District NLine Energy, Inc. NRG Solar

Office of Ratepayer Advocates OnGrid Solar Pacific Gas and Electric Company Peninsula Clean Energy Pioneer Community Energy

Redwood Coast Energy Authority Regulatory & Cogeneration Service, Inc. SCD Energy Solutions San Diego Gas & Electric Company

SPURR San Francisco Water Power and Sewer Sempra Utilities

Sierra Telephone Company, Inc. Southern California Edison Company Southern California Gas Company Spark Energy Sun Light & Power Sunshine Design Tecogen, Inc. TerraVerde Renewable Partners Tiger Natural Gas, Inc.

TransCanada Utility Cost Management Utility Power Solutions Water and Energy Consulting Wellhead Electric Company Western Manufactured Housing Communities Association (WMA) Yep Energy