



CEC VGI F2F Meeting

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Mercedes-Benz

Benefits of Collaboration and Economies of Scale

“In this day and age, the research and development of a new vehicle for a major automaker has become a global project and can cost billions of dollars, the more of that cost you can share with another automaker, the better...” **Tim Urquhart, Principal Analyst at IHS Automotive**

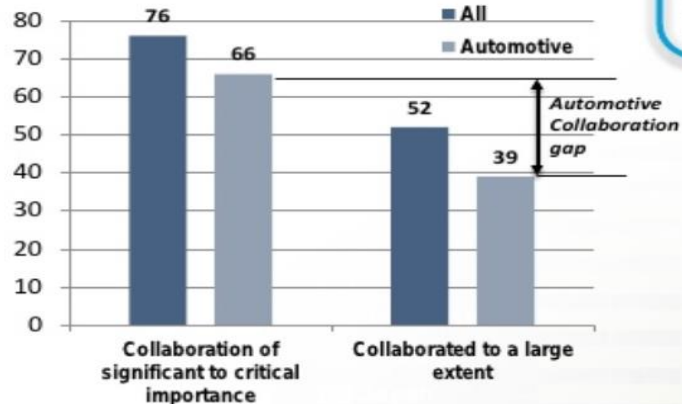
Automotive companies can leverage more external partnerships to collaborate and drive innovation

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The drive to innovate spurs process and market alliances

Estimate of loss due to lack of supply chain visibility ~ \$16 million / country-

*see appendix



Alliances can be a good way to access specialized technological know-how

Will help share and reduce cost in areas such as R&D

*see appendix for benefits

Challenges present opportunities

- Multitude of applications required
- Varying technologies
- Little or no integration
- Different data exchange formats
- Different interface requirements
- Batch transactions
- Disparate applications even from same DSP

Market Overview

Company Profiles

Industry Trends

Key Opportunities

Source: [1] <https://www.slideshare.net/mattblair09/automotive-industry-analysis-of-the-big-3> [2] <http://www.autoguide.com/auto-news/2015/07/why-are-so-many-automakers-partnering-up.html>

OEM collaboration not only reduces development and production costs but also enables achievement of broader research and development goals

Common Electric Vehicle Components

Non-Intelligent vs Intelligent

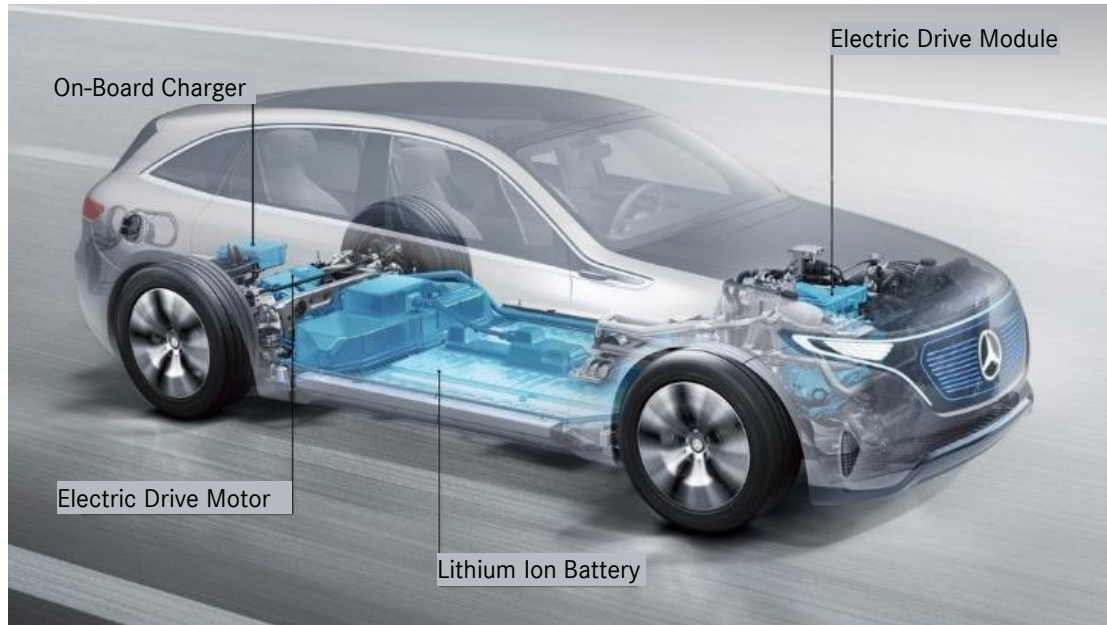


Figure 1: Non-Intelligent Electric Vehicle

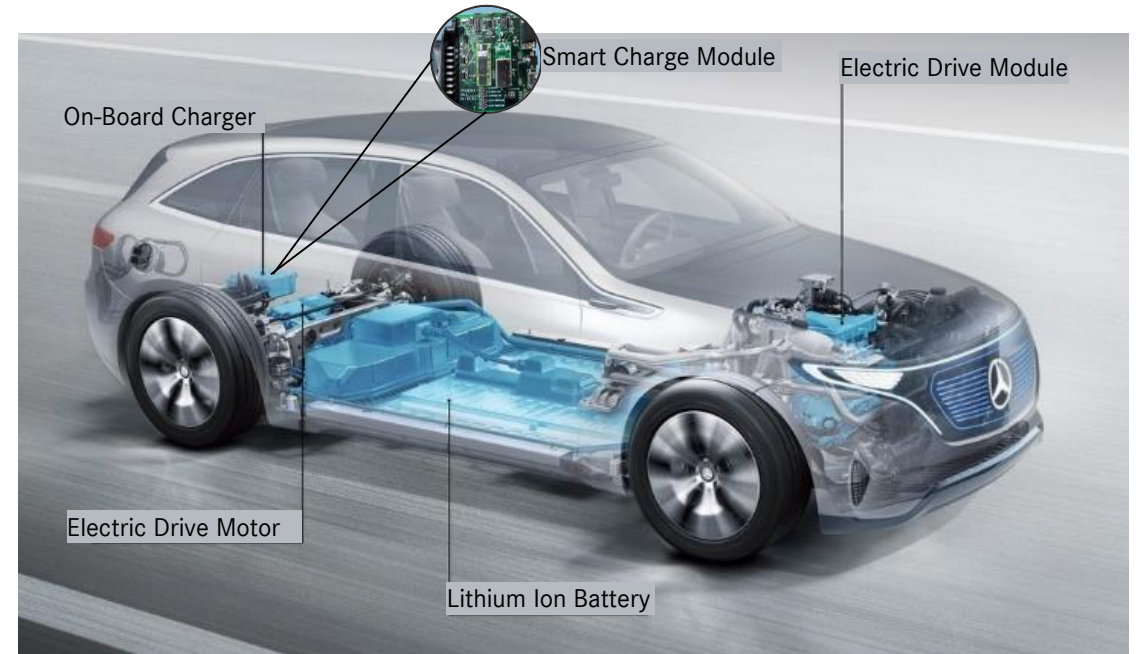
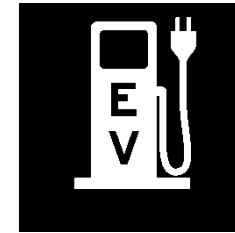


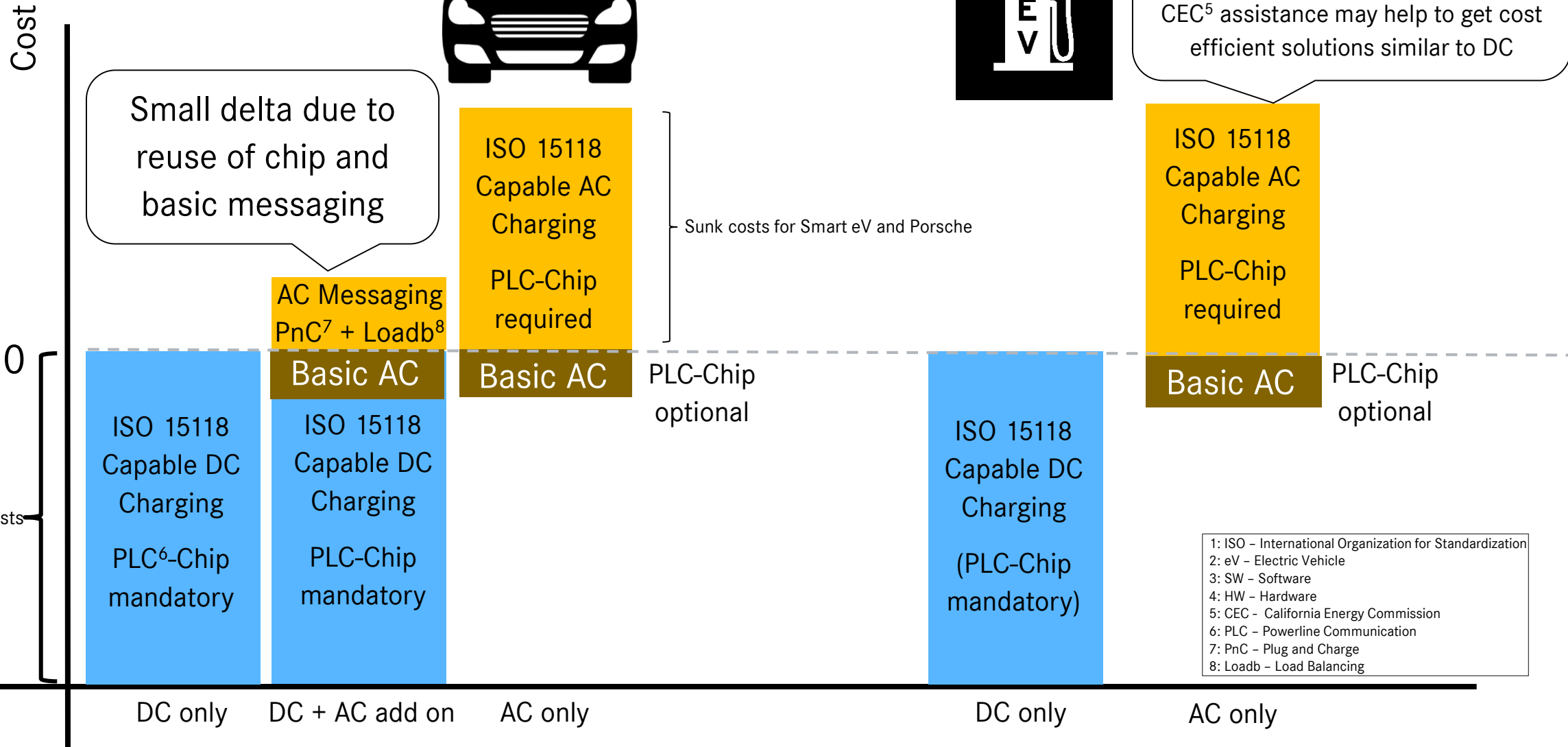
Figure 2: Intelligent Electric Vehicle with Smart Charge Communication

Minimal investment required to go from a Non-intelligent eV to an Intelligent eV

ISO¹ - 15118 eV² Intelligence



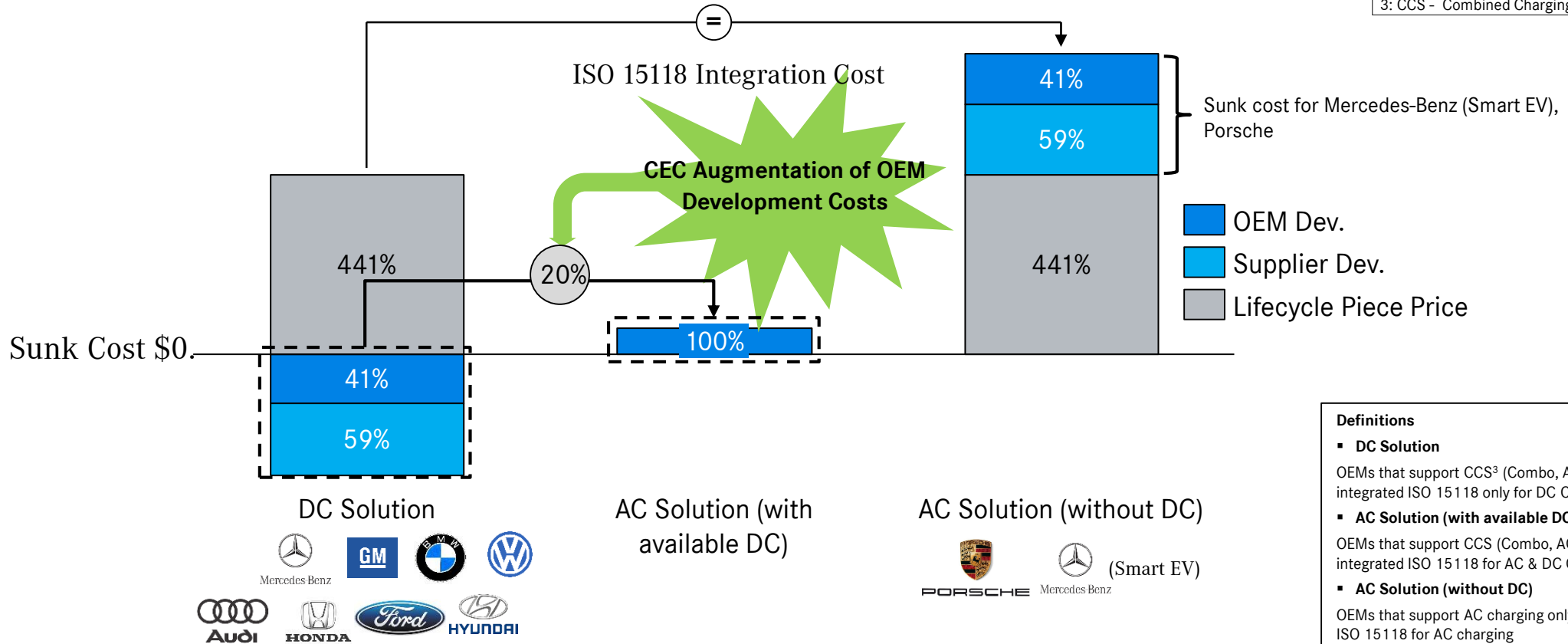
Additional SW³/HW⁴ Development Required
 CEC⁵ assistance may help to get cost efficient solutions similar to DC



- 1: ISO - International Organization for Standardization
- 2: eV - Electric Vehicle
- 3: SW - Software
- 4: HW - Hardware
- 5: CEC - California Energy Commission
- 6: PLC - Powerline Communication
- 7: PnC - Plug and Charge
- 8: Loadb - Load Balancing

Integration of eV¹ Intelligence via ISO² 15118

1: eV – Electric Vehicle
 2: ISO – International Organization for Standardization
 3: CCS – Combined Charging System



Definitions

- **DC Solution**
 OEMs that support CCS³ (Combo, AC & DC), but have integrated ISO 15118 only for DC Charging
- **AC Solution (with available DC)**
 OEMs that support CCS (Combo, AC & DC), and have integrated ISO 15118 for AC & DC Charging both
- **AC Solution (without DC)**
 OEMs that support AC charging only, and have integrated ISO 15118 for AC charging

Cost Reduction proposals for Intelligent eVs:
 (a) Government grants to reduce OEM development costs,

(b) Economies of scale: OEM collaboration to reduce piece price

Importance of Interoperability

1: eV – Electric Vehicle
2: EVSE – Electric Vehicle Supply Equipment
3: V2X – Vehicle-to-Everything

What to Standardize?

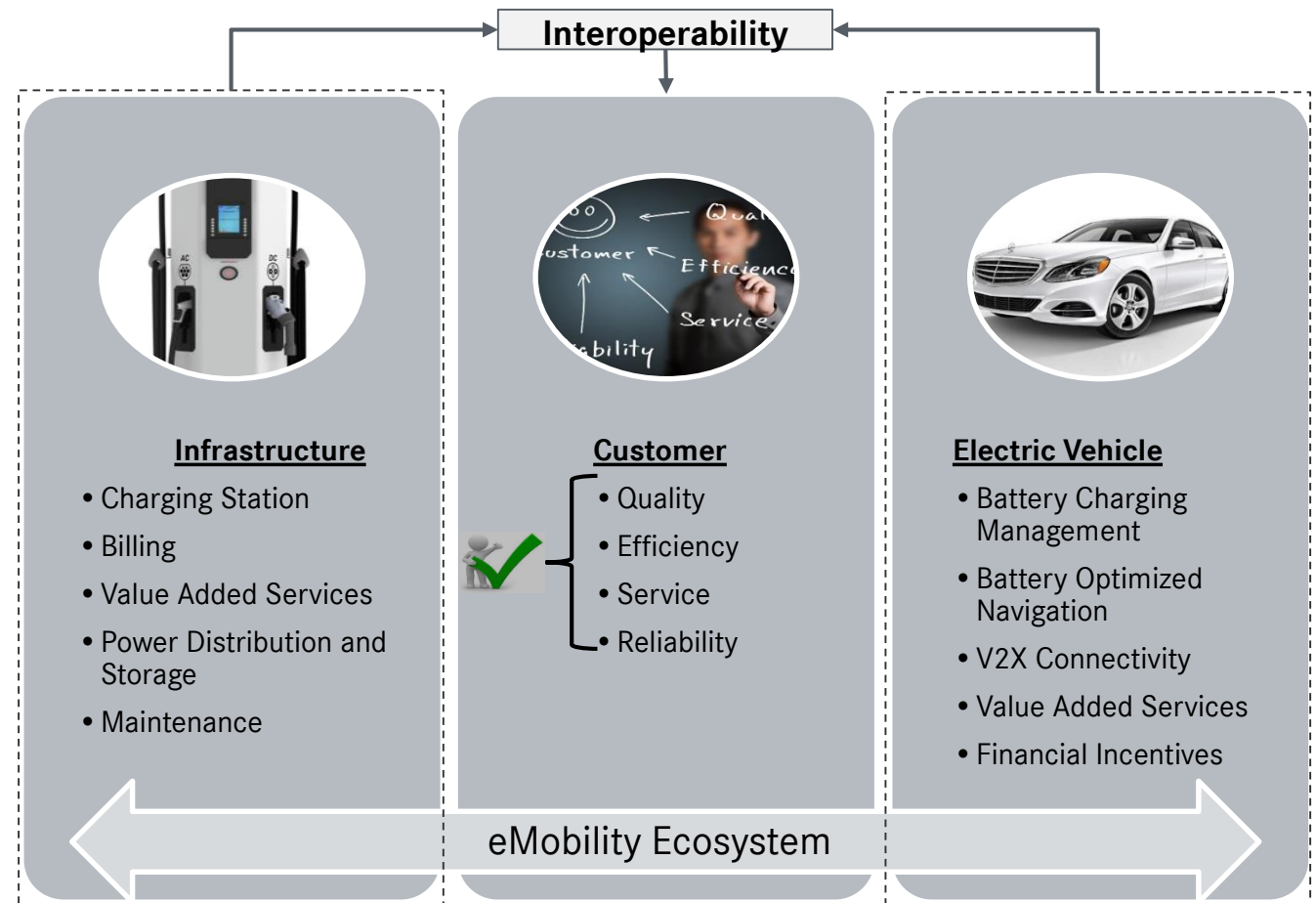
1. eV to EVSE interface
 - Associated communication messages and protocols
 - Hardware/Software Interfaces
2. Cybersecurity Requirements

Customer Benefits of Standardization?

1. Accessibility to eMobility infrastructure (e.g. Vehicle Roaming, Charging connectors/stations)
2. Enhanced customer experience (e.g. Plug n Charge)

Infrastructure Benefits of Standardization/Interoperability?

1. Cost effective integration of eMobility assets
2. Efficient grid/Load Management (e.g. Demand Response)
3. Reduced green house gas emissions



Interoperability between the eV and the charging station ensures quality, efficiency, service and reliability of the consumer charging experience

Next Steps: California State Government Funding

1. Likelihood of California government funding for OEM programs?

- **Government Funding to augment OEM development and hasten market introductions**
- **Smart Charging:**
 - Associated OEM cost to move from an ISO¹ 15118 enabled DC architecture to an ISO 15118 enabled AC/DC architecture ensuring Load balancing
 - enhanced utilization of available grid capacity

2. Are all eV² cost categories eligible for government funding?

- Associated eV development Costs
 - Engineering Development Costs (material, hardware, software, engineering resources)
 - Supplier Development Costs (A-Sample, B-Sample, etc)

3. Reporting Requirements associated with receipt of government funds







1: ISO – International Organization for Standardization
2: eV – Electric Vehicle

Thanks for Your Attention

Backup

Appendix 2: Examples of collaboration and how it can help

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	Engine co-operations	<p>Selling or sharing core business to/with other OEMs to realize scale effects</p> <ul style="list-style-type: none">▪ BMW – PSA▪ Daimler – Renault
	Platform sharing	<p>Selling or sharing core business to/with other OEMs to reduce investments</p> <ul style="list-style-type: none">▪ Volvo – Ford▪ PSA – Toyota
	Process sharing	<p>Adaption of the best practice processes</p> <ul style="list-style-type: none">▪ Toyota processes for production▪ PSA processes for purchasing
	Development of new business fields	<p>Providing car sharing service to establish oneself on a long term base as mobility provider</p> <ul style="list-style-type: none">▪ Car2go from Daimler▪ Mu by Peugeot
	Cooperation with electric companies	<p>Participation in the development of smart grids</p> <ul style="list-style-type: none">▪ Daimler AG/Fiat – RWE▪ Renault – Better Place
	Strategic partnerships with suppliers	<p>OEMs define strategic partnerships with suppliers for e.g. transmissions, fuel injection systems to realize scale effects and to shift investments to the suppliers → leads to a consolidation and globalization process within the supplier industry</p>

Source:
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ISO - 15118 eV Intelligence

