

# HORIZONWEST **TRANSMISSION**<sup>TM</sup>

## Report to the California Public Utilities Commission (CPUC)



2019 Report and 2020 Plan for Woman-Owned;  
Minority-Owned; Disabled Veteran-Owned; Lesbian,  
Gay, Bi-sexual and Transgender-Owned Procurement

**Horizon West Transmission, LLC**

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# Executive Summary

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In 2018, Horizon West Transmission, LLC (“HWT”) (U 222-E) obtained a certificate of public convenience and necessity for its first transmission project and thereby became certificated as an independent transmission-only California public utility. HWT’s first transmission asset (the “Suncrest SVC Project”) will be placed in service on or about March 2020. Since the Suncrest SVC Project was not in-service in 2019, HWT did not have any revenues in 2019. Once the Suncrest SVC Project is in-service, its annual revenues are expected to be less than \$25 million. Thus, on its own, HWT would be exempt from the requirements of the California Public Utilities Commission (“CPUC” or “Commission”) General Order No. 156 (“GO 156”). HWT is submitting this 2019 Annual Report and 2020 Annual Plan for the Utility Supplier Diversity Program based on its affiliate relationship with Trans Bay Cable LLC (“TBC”), which is an independent transmission-only California public utility that was acquired by an indirect subsidiary of HWT’s parent company, NextEra Energy Transmission, LLC, in July 2019. HWT respectfully submits this 2019 Annual Report and 2020 Annual Plan as a CPUC- regulated public utility that is an affiliate of TBC.

As stated above, HWT does not meet the revenue threshold in GO 156 and thus was not subject to GO 156 until it became an affiliate of TBC in mid-2019. HWT therefore was not required to develop or file a plan for 2019. This 2019 Annual Report describes HWT’s spend with vendors in CPUC’s Supplier Clearinghouse during the period of January 1, 2019, through December 31, 2019 while the Suncrest SVC Project was being constructed. The 2020 Annual Plan describes the Supplier Diversity Plan that HWT will establish between January 1, 2020, through December 31, 2020. The Suncrest SVC Project will complete its first year of commercial operation in 2021. Thus, HWT will use 2021 as its baseline to determine its 2022 vendor spending goals for its Supplier Diversity Program when the Suncrest SVC Project is in operation.

Key spending with diverse groups during construction in 2019:

- **Total Spend** – The total for WMDVLGBTBE (as later defined) spend was \$4,554,943 in 2019.
- **Legal Services** – Approximately \$451, 916 was spent on traditionally underrepresented employees at majority-owned law firms.

# Introduction

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In 2018, HWT became an independent transmission-only California public utility. HWT does not have any employees; rather, its affiliates provide support to operate and maintain the utility, pursuant to approval issued by the Commission in D.18-09-030. Its first transmission asset, the Suncrest SVC Project, is a new +300/-100 Megavar static var compensator ("SVC") and associated one mile 230 kV single circuit underground transmission line that will be installed to connect the SVC to the 230 kV bus at San Diego Gas & Electric's Suncrest Substation in Alpine, San Diego County. The Suncrest SVC Project was awarded to HWT by CAISO in 2015 and approved for construction by the CPUC in October 2018. HWT began constructing it in February 2019.

The Suncrest SVC Project is expected to be in-service on or about March 2020. HWT therefore had no revenues in 2019. Once the Suncrest SVC Project is in-service, its annual revenues are expected to be less than \$25 million. Thus, on its own, HWT would be exempt from GO 156. However, HWT is submitting this 2019 Annual Report and 2020 Annual Plan based on its affiliate relationship with TBC, which was acquired by an indirect affiliate of HWT's parent company, NextEra Energy Transmission, LLC, in July 2019.

As noted above, HWT on its own does not meet the revenue threshold in GO 156 and was not subject to GO 156 until it became an affiliate of TBC in mid-2019. HWT therefore was not required to develop or file a plan for 2019. This 2019 Annual Report describes HWT's spend with vendors in the CPUC's Supplier Clearinghouse during the period of January 1, 2019, through December 31, 2019 while the Suncrest SVC Project was being constructed. The 2020 Annual Plan describes the Supplier Diversity Plan that HWT will establish between January 1, 2020, through December 31, 2020. The Suncrest SVC Project will have its first full year of commercial operation in 2021. Thus, similar to TBC in 2011, HWT will use 2021 as its baseline to determine its vendor spending goals for its Supplier Diversity Program when the Suncrest SVC Project is in operation.

HWT's 2019 vendor spend related primarily to constructing the Suncrest SVC Project. The majority of the vendors used during construction were highly-specialized electrical industry companies. HWT entered into most of its construction contracts for the Suncrest SVC Project prior to 2019 while it was exempt from GO 156. Nevertheless, in 2019, HWT provided opportunities to women, minority, disabled-veterans, lesbian, gay, bisexual and transgender owned business enterprises ("WMDVLGBTBE") when feasible including \$4,554,943 spent with a vendor registered in the CPUC-supervised Supplier Clearinghouse.

# 2019 Annual Report

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## 9.1.1 Internal & External Activities

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.1
Description of WMDVLGBTBE Program Activities During the Previous Calendar Year		

### Internal Activities

As stated above, HWT on its own does not meet the revenue threshold in GO 156 and thus was not subject to GO 156 until it became an affiliate of TBC in mid-2019. HWT therefore was not required to develop or file a plan for 2019. In 2019, HWT was constructing the Suncrest SVC Project and it did not have a Supplier Diversity Program in place. However, as outlined in the 2020 Annual Plan, HWT will coordinate with its affiliates that provide Legal, Engineering & Construction, Internal Supply Chain, and Operations services to HWT pursuant to arms-length affiliate service agreements, to develop a Supplier Diversity Program for HWT. HWT does not have any employees, and the Suncrest SVC Project will be operated and maintained by HWT's affiliates. In 2020, HWT will provide Supplier Diversity training to affiliate employees that procure equipment and services on HWT's behalf.

### External Activities

In 2019, HWT was primarily engaged in constructing the Suncrest SVC Project. However, as outlined in the 2020 Annual Plan, a Supplier Diversity Program will be developed for HWT which will include external activities such as participating in conference calls held by the California Joint Utilities Committee regarding GO 156 in an effort to (i) develop its Supplier Diversity Program, (ii) better refine its understanding GO 156 requirements and best practices, and (iii) increase vendor opportunities.

<b>Horizon West Transmission, LLC</b>	<b>2019 Report</b>	<b>G.O. #156 Sec. 9.1.2</b>
WMDVLGBTBE Annual Results by Ethnicity		

## 2019 Report

		<b>Direct \$</b>	<b>Sub \$</b>	<b>Total \$</b>	<b>%</b>
Minority Male	Asian-Pacific	-	-	-	-
	African-American	-	-	-	-
	Hispanic	\$4,554,943	-	\$4,554,943	23%
	Native American	-	-	-	-
	Other	-	-	-	-
	<b>Total Minority Male</b>	<b>\$4,554,943</b>	<b>-</b>	<b>\$4,554,943</b>	<b>23%</b>
Minority Female	Asian-Pacific	-	-	-	-
	African-American	-	-	-	-
	Hispanic	-	-	-	-
	Native American	-	-	-	-
	Other	-	-	-	-
	<b>Total Minority Female</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Minority Business Enterprise (MBE)</b>		<b>\$4,554,943</b>	<b>\$4,554,943</b>	<b>-</b>	<b>23%</b>
Female Business Enterprise (WBE)		-	-	-	-
Lesbian, Gay, Bisexual, Transgender Business Enterprise (LGBTBE)		-	-	-	-
Service Disabled Veteran Business Enterprise (DVBE)		-	-	-	-
Other 8(a)*		-	-	-	-
<b>TOTAL WMDVLGBTBE</b>		<b>\$4,554,943</b>	<b>\$4,554,943</b>	<b>-</b>	<b>23%</b>
<b>NET PROCUREMENT</b>	<b>\$19,989,905.72</b>				

\* FIRMS CLASSIFIED AS 8(A) OF SMALL BUSINESS ADMINISTRATION INCLUDES NON-WMDVLGBTBE

### 9.1.2 Statistical Reports/Summary of Purchases

<b>Horizon West Transmission, LLC</b>	<b>2019 Report</b>	<b>G.O. #156 Sec. 9.1.2</b>
WMDVLGBTBE Direct Procurement by Product and Service Categories		

#### 2019 Report

		Products		Services		Total	
		\$	%	\$	%	\$	%
<b>Minority Male</b>	Asian-Pacific	-	-	-	-	-	-
	African-American	-	-	-	-	-	-
	Hispanic	-	-	\$4,554,943	23%	\$4,554,943	23%
	Native American	-	-	-	-	-	-
	Other	-	-	-	-	-	-
	<b>Total</b>		-	-	\$4,554,943	23%	\$4,554,943
<b>Minority Female</b>	Asian-Pacific	-	-	-	-	-	-
	African-American	-	-	-	-	-	-
	Hispanic	-	-	-	-	-	-
	Native American	-	-	-	-	-	-
	Other	-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-
<b>Total MBE</b>		-	-	\$4,554,943	23%	\$4,554,943	23%
WBE		-	-	-	-	-	-
LGBTBE		-	-	-	-	-	-
DVBE		-	-	-	-	-	-
Other 8(a)*		-	-	-	-	-	-
<b>Total WMDVLGBTBE</b>		-	-	<b>\$4,554,943</b>	<b>23%</b>	<b>\$4,554,943</b>	<b>23%</b>
<b>TOTAL PROCUREMENT</b>		<b>\$19,989,905.72</b>					

Net Procurement	\$19,989,905.72
WMDVLGBTBE Direct Products Procurement	-
WMDVLGBTBE Direct Service Procurement	\$4,554,943
<b>NET DIRECT WMDVLGBTBE PROCUREMENT</b>	<b>\$4,554,943</b>

\* FIRMS CLASSIFIED AS 8(a) OF SMALL BUSINESS ADMINISTRATION INCLUDES NON-WMDVLGBTBE

<b>Horizon West Transmission, LLC</b>	<b>2019 Report</b>	<b>G.O. #156 Sec. 9.1.2</b>
WMDVLGBTBE Subcontractor Procurement by Product and Service Categories		

Prior to becoming an affiliate of TBC, HWT awarded contracts to its prime contractors to construct the Suncrest SVC Project. While it is likely that HWT's prime contractors used diverse subcontractors, it was not required by HWT's contracts. However, in prospective contracts executed during the Suncrest SVC Project's operations and maintenance phase, HWT will include a provision that explicitly encourages its prime contractors to operate ethically and socially in a responsible manner and to subcontract with WMDVLGBTBEs registered with the CPUC-supervised Supplier Clearinghouse when feasible.

SIC Category		Asian Pacific American		African American		Hispanic American		Native American		MBE	WBE	LGBTBE	DVBE	Other 8(a)**	Total WMDV LGTBE Dollars
		Male	Female	Male	Female	Male	Female	Male	Female						
1541- General Contractor- Industrial Buildings	\$	-	-	-	-	\$4,554,943	-	-	-	\$4,554,943	-	-	-	-	4,554,943
	%	-	-	-	-	23%	-	-	-	23%	-	-	-	-	23%
TOTAL	\$	-	-	-	-	\$4,554,943	-	-	-	<b>\$4,554,943</b>	-	-	-	-	<b>4,554,943</b>
	%	-	-	-	-	23%	-	-	-	23%	-	-	-	-	<b>23%</b>

Net WMDVLGBTBE Products Procurement	\$0
Net WMDVLGBTBE Service Procurement	\$4,554,943
Net WMDVLGBTBE Procurement	-
Net Procurement	\$19,989,905.72

\* FIRMS CLASSIFIED AS 8(a) OF SMALL BUSINESS ADMINISTRATION INCLUDES NON-WMDVLGBTBE

<b>Horizon West Transmission, LLC</b>	<b>2019 Report</b>	<b>G.O. #156 Sec. 9.1.2</b>
Number of WMDVLGBTBE Suppliers and Revenue Reported to the Clearinghouse		

Data on Number of Suppliers												
# WMDVLGBTBEs	Revenue Reported to CHS						Utility-Specific 2019 Summary					
	MBE	WBE	LGBTBE	DVBE	Other 8(a)*	Grand Total	MBE	WBE	LGBTBE	DVBE	Other 8(a)*	Grand Total
Under \$1 million	-	-	-	-	-	-	-	-	-	-	-	-
Under \$5 million	-	-	-	-	-	-	1	-	-	-	-	1
Under \$10 million	-	-	-	-	-	-	-	-	-	-	-	-
Above \$10 million	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	-	-	-	<b>1</b>	-	-	-	-	<b>1</b>

Revenue and Payment Data												
WMDVLGBTBE \$M	Revenue Reported to CHS						Utility-Specific 2019 Summary					
	MBE	WBE	LGBTBE	DVBE	Other 8(a)*	Grand Total	MBE	WBE	LGBTBE	DVBE	Other 8(a)*	Grand Total
Under \$1 million	-	-	-	-	-	-	-	-	-	-	-	-
Under \$5 million	-	-	-	-	-	-	1	-	-	-	-	1
Under \$10 million	-	-	-	-	-	-	-	-	-	-	-	-
Above \$10 million	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	-	-	-	<b>1</b>	-	-	-	-	<b>1</b>

\* FIRMS CLASSIFIED AS 8(a) OF SMALL BUSINESS ADMINISTRATION INCLUDES NON-WMDVLGBTBE

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.2
WMDVLGBTBEs with CA Majority Workforce		

HWT does not have sufficient information to report on whether the majority of the workforce of its WMDVLGBTBE are working in California. However, HWT does note that the WMDVLGBTBE vendor is based in California.

### 9.1.3 Itemization of WMDVLGBTBE Program Expenses

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.3
WMDVLGBTBE Program Expenses		

While expenses were incurred for activities in support of GO 156, none of the expenses were solely attributable to those activities.

Expense Category	Year (Actual)
Wages	-
Other Employee Expenses	-
Program Expenses	-
Reporting Expenses	-
Training	-
Consultants	-
Other	-
Total	-

### 9.1.4 Progress in Meeting or Exceeding Set Goals

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.4
Progress in Meeting or Exceeding Set Goals		

HWT is submitting an Annual Report for the first time. As stated previously, HWT's vendor spend in 2019 primarily related to constructing the Suncrest SVC Project which will be in-service on or about March 2020. After March 2020, the Suncrest SVC Project will be in operation. Suncrest SVC Project's operation maintenance (including A&G) is capped at \$360,000 annually for the first five years.

As stated previously, HWT on its own does not meet the revenue threshold in GO 156 and thus was not subject to GO 156 until it became an affiliate of TBC in mid-2019. HWT therefore was not required to develop or file a plan for 2019. This 2019 Annual Report describes HWT's vendor spend with diverse groups during the period of January 1, 2019, through December 31, 2019 while the Suncrest SVC Project was being constructed. The 2020 Annual Plan describes the Supplier Diversity Plan that HWT will establish between January 1, 2020, through December 31, 2020. The Suncrest SVC Project will have its first full year of commercial operation in 2021. Thus, similar to TBC in 2011, HWT will use 2021 as its baseline to determine its vendor spending goals for its Supplier Diversity Program when the Suncrest SVC Project is in operation.

### 9.1.5 Summary of Prime Contractor Utilization of WMDVLGBTBE Subcontractors

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.5
Prime Contractor Utilization of WMDVLGBTBE Subcontractors		

Prior to becoming an affiliate of TBC, HWT awarded contracts to its prime contractors to construct the Suncrest SVC Project. While it is likely that HWT's prime contractors used diverse subcontractors, HWT's contracts did not explicitly reference the CPUC-supervised Supplier Clearinghouse. However, in prospective contracts executed while the Suncrest SVC Project is in operation, HWT will include a provision that explicitly encourages its prime contractors to operate in an ethically and socially responsible manner and to subcontract with WMDVLGBTBEs registered with the CPUC-supervised Supplier Clearinghouse when feasible.

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.5
Summary of Prime Contractor Utilization of WMDVLGBTBE Subcontractors		

Prior to becoming an affiliate of TBC, HWT awarded contracts to its prime contractors to construct the Suncrest SVC Project. While it is likely that HWT's prime contractors used diverse subcontractors, HWT's contracts did not explicitly reference the CPUC's Supplier Clearinghouse. However, in prospective contracts executed while the Suncrest SVC Project is in operation, HWT will include a provision that explicitly encourages its prime contractors to operate ethically and socially in a responsible manner and to subcontract with WMDVLGBTBEs registered with the CPUC-supervised Supplier Clearinghouse when feasible.

### 9.1.6 WMDVLGBTBE Complaints Received

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.6
List of WMDVLGBTBE Complaints Received and Current Status		

HWT did not receive any WMDVLGBTBE complaints in 2019.

### 9.1.7 Recruitment Efforts in Underutilized Areas

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.7
Efforts to Recruit WMDVLGBTBE Suppliers in Low Utilization Categories		

HWT recognizes the importance of increasing WMDVLGBTBE utilization in areas with traditionally low representation in the utility industry, such as legal services. HWT has developed and maintained relationships with diverse attorneys at majority-owned law firms. In 2019, HWT spent \$451,915.60 with diverse attorneys at majority-owned law firms.

## Legal Services Billed in 2019

		Diverse Attorneys at Majority-owned Law Firm Spend
<b>Minority Male</b>	Asian-Pacific	\$6,067.20
	African-American	-
	Hispanic	\$37,536.00
	Native American	-
	Other	-
	<b>Total Minority Male</b>	<b>\$43,603.20</b>
<b>Minority Female</b>	Asian-Pacific	-
	African-American	-
	Hispanic	-
	Native American	-
	Other	-
	<b>Total Minority Female</b>	<b>-</b>
<b>Total Minority</b>		<b>\$43,603.20</b>
Female		\$408,312.40
<b>TOTAL DIVERSE SPEND</b>		<b>\$451,915.60</b>

### 9.1.11 WMDVLGBTBE Fuel Procurement

Horizon West Transmission, LLC	2019 Report	G.O. #156 Sec. 9.1.11
WMDVLGBTBE Fuel Procurement		

HWT is an independent transmission-only California public utility. Thus, fuel or energy procurement is not a part of HWT's core business.

# 2020 Annual Plan

## 10.1.1 WMDVLGBTBE Short-, Mid-, and Long-Term Goals

Horizon West Transmission, LLC	2020 Plan	G.O. #156 Sec. 10.1.1
WMDVLGBTBE Annual SHORT, MID, AND LONG-TERM Goals		

Since the Suncrest SVC Project will not have been in-service during the entire 2020 calendar year, HWT is unable to provide specific procurement goals. However, as shown in this 2020 Annual Plan, HWT is committed to employing the services of diverse and traditionally underrepresented groups and increasing competitiveness in sourcing products and opportunities when they arise during operation and maintenance. Thus, HWT will be able to provide its short-term, mid-term, and long-term goals to the CPUC in 2021 after the Suncrest SVC Project has been operating for a full year.

## 10.1.2 Planned Program Activities

Horizon West Transmission, LLC	2020 Plan	G.O. #156 Sec. 10.1.2
WMDVLGBTBE Planned Program Activities for the Next Calendar Year		

HWT is committed to participating in supplier diversity outreach events in California. HWT's Supplier Diversity Plan will include the following strategies to encourage opportunities for WMDVLGBTBEs:

### Planned External Activities

- Participate in local diversity expos, trade-fairs, and conferences
- Attend various CPUC and utility events, workshops, meetings, forums, webinars, conference calls, etc.
- Encourage existing suppliers to participate in the CPUC's Supplier Diversity Program and register with the CPUC- supervised Supplier Clearinghouse

## Planned Internal Activities

- HWT does not have any employees. However, pursuant to arms-length affiliate services agreements, NEET will train employees that support HWT on GO 156 requirements and HWT's Supplier Diversity Program
- Continue to identify which active and current suppliers fall within HWT's Supplier Diversity Policy
- Utilize tools, such as the Supplier Diversity Clearinghouse, to receive bids from a more diverse group of suppliers
- Further educate prime contractors on implemented policies and processes to strengthen the alignment of strategic sourcing and Supplier Diversity
- Clearly communicate HWT's Supplier Diversity Program to its prime contractors
- Maximize participation of diverse suppliers for products and services identified to be competitively bid
- Continue to adopt and follow industry best practices

HWT's is committed to recruiting WMDVLGBTBE vendors. As such, HWT shall identify and utilize WMDVLGBTBE suppliers as part of its operation and maintenance when feasible. Additionally, HWT will recruit diverse vendors by participating in the CPUC's Small Business Expo and other industry events.

### 10.1.3 Recruitment Plans

Horizon West Transmission, LLC	2020 Plan	G.O. #156 Sec. 10.1.3
Plans for Recruiting WMDVLGBTBE Suppliers in Low Utilization Areas		

HWT is committed to seeking and recruiting WMDVLGBTBE suppliers in underutilized areas. In 2020, HWT's Supplier Diversity Plan will include:

- Partnering with leadership in the non-traditional areas to plan and develop strategies for increasing the utilization of diverse suppliers; and
- Executing best practices within our sourcing strategies to identify products and services where diverse suppliers exist, but the company is underutilizing them.

### 10.1.4 Plans Recruiting WMDVLGBTBE Suppliers

Horizon West Transmission, LLC	2020 Plan	G.O. #156 Sec. 10.1.4
Plans for Recruiting WMDVLGBTBE Suppliers Where Unavailable		

HWT is committed to providing encouragement and assistance to vendors that it utilizes that may meet the criteria for the CPUC-supervised Supplier Clearinghouse certification but are not registered. As HWT identifies those vendors, it will provide information on and assistance with the CPUC-supervised Supplier Clearinghouse enrollment and registration process.

### 10.1.5 Planned Subcontracting Opportunities

Horizon West Transmission, LLC	2020 Plan	G.O. #156 Sec. 10.1.5
Plans for Encouraging Prime Contractors to Subcontract WMDVLGBTBE Suppliers		

During the Suncrest SVC Project's operation and maintenance phase, HWT will encourage prime contractors to engage and include WMDVLGBTBEs in subcontracting opportunities. Although the award of any subcontracting activity is at the prime contractor's final discretion, HWT will work with its prime contractors to: 1) help identify specific products and services within HWT's projects where there are known diverse suppliers for inclusion, 2) make our listing of approved diverse contractors accessible, and 3) advocate for diverse supplier inclusion to the extent possible.

As part of its prospective contracts for operation and maintenance, HWT will reference the CPUC-supervised Supplier Clearinghouse in its terms and conditions and affirm HWT's expectations of opportunity and inclusion early in the sourcing process.

### 10.1.6 Program Compliance

Horizon West Transmission, LLC	2020 Plan	G.O. #156 Sec. 10.1.6
Plans for Complying with WMDVLGBTBE Program Guidelines		

HWT recognizes the social and economic benefits of a successful supplier diversity program. HWT will comply with GO 156 and its guidelines and requirements and will work with the CPUC, its staff, and the California Joint Utilities Group to include strategies in HWT's Supplier Diversity Program that will advance the Utility Supplier Diversity Program objectives. HWT will comply with all revisions of GO 156 and all other requirements of the CPUC.